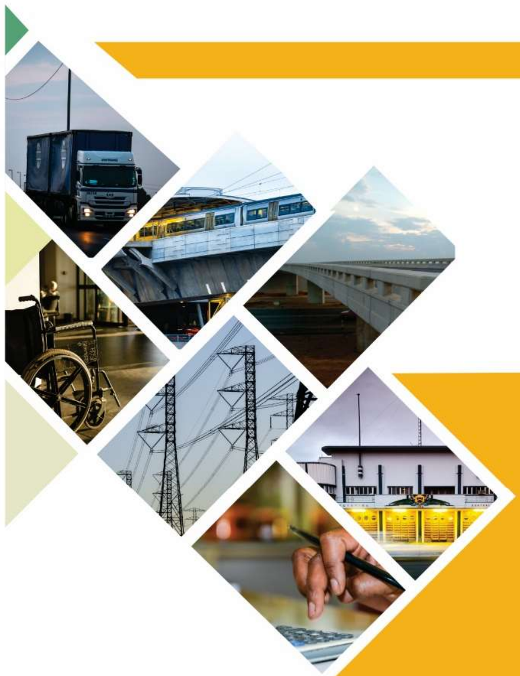

2026/2027 IDP and
2026/2027-2028/2029
Municipal Budget

EKURHULENI IDP AND BUDGET

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City of Ekurhuleni

LOGISTICS

1. Opening and Welcome
2. Purpose of the meeting
3. Draft IDP and Draft Budget Presentation
4. Discussions
5. Closure

Meeting Purpose

To present to the community of the City of Ekurhuleni Metropolitan Municipality the following:

The City of Ekurhuleni Draft 2026/2027 Amended Integrated Development plan (IDP)
and

The City of Ekurhuleni Draft 2026/2027 -2028/2029 Medium Term Revenue and Expenditure Framework (MTREF)

Section 1
Public Comments Process

Draft 2026/2027-Integrated Development Plan
and
Draft 2026/2027-2028/2029 Medium Term Revenue Expenditure Framework (MTREF)

Legislative Context: Community and Stakeholder Participation

Section 16 (1) which states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose;

(a) encourage, and create conditions for, the **local community to participate** in the affairs of the municipality, including in:

(i) the preparation, implementation and review of its integrated development plan in terms of Chapter 5.

(ii) the establishment, implementation and review of its performance management system in terms of Chapter 6,

(iii) the monitoring and review of its performance, including the outcomes and impact of such performance,

(iv) the preparation of its budget, and

(v) strategic decisions relating to the provision of municipal services in terms of Chapter 8.

(b) contribute to building the capacity of;

(i) the local community to enable it to participate in the affairs of the municipality, and

(ii) councillors and staff, to foster community participation, and

(c) use its resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b).

Section 16 (2) states that subsection (1) must not be interpreted as permitting interference with a municipal councils right to govern and to exercise the executive and legislative authority of the municipality.

The Local Government Municipal Finance Management Act 56 of 2003 in Section (22)(a) requires the accounting officer of a municipality to immediately after an annual budget is tabled in a municipal council

(a) in accordance with Chapter 4 of the Municipal Systems Act

(i) **make public the annual budget**.

(ii) **invite the local community to submit representations** in connection with the budget; and

(b) submit the annual budget

(i) to the National Treasury and the relevant provincial treasury,

(ii) to national or provincial organs of state and to other municipalities affected by the budget.

Legislative Context: Community and Stakeholder Participation

- **Amendment to the IDP may not be adopted** by a municipal council unless the proposed amendment has been **published for public comment for a period of 21 days** in a manner that allows the public an opportunity to make representations with regard to the proposed amendment as required by section 3 (4)(b) of the Local Government Municipal Planning and Performance Management Regulations 2001.

COE IDP AND BUDGET STAKEHOLDER CONSULATION

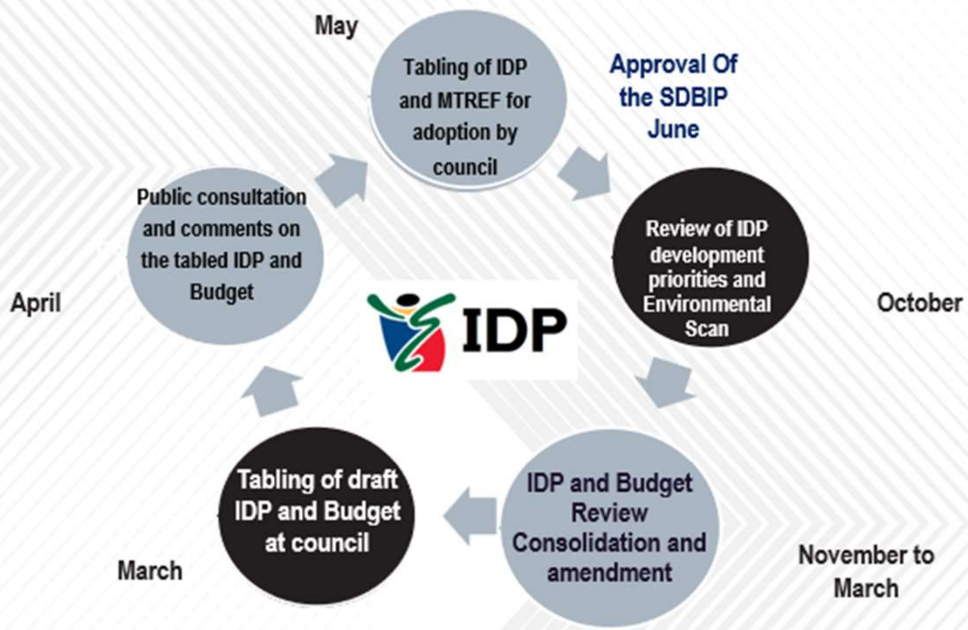
IDP Review process

Ward Committees
Councillors
Government and other Stakeholders.
Meetings.

Public Consultations IDP/Budget

Ekurhuleni Residents
Business, Youth, Civic Organisations,
Government and other Stakeholders. Digital Platforms and meetings

COE IDP AND BUDGET PROCESS



Section 2

What is the IDP and the Budget?

The IDP is a 5-year inclusive strategic plan for the development of the municipality as required by the Local Government Municipal Systems Act 32 of 2000

WHAT IS THE IDP?

1. *It is aligned to national and provincial development plans*
2. *It contains the development objectives of the municipality*
3. *It aligns the development objectives of the municipality with the budget*
4. *It contains the community development priorities*
5. *It integrates and coordinates all sector plans*

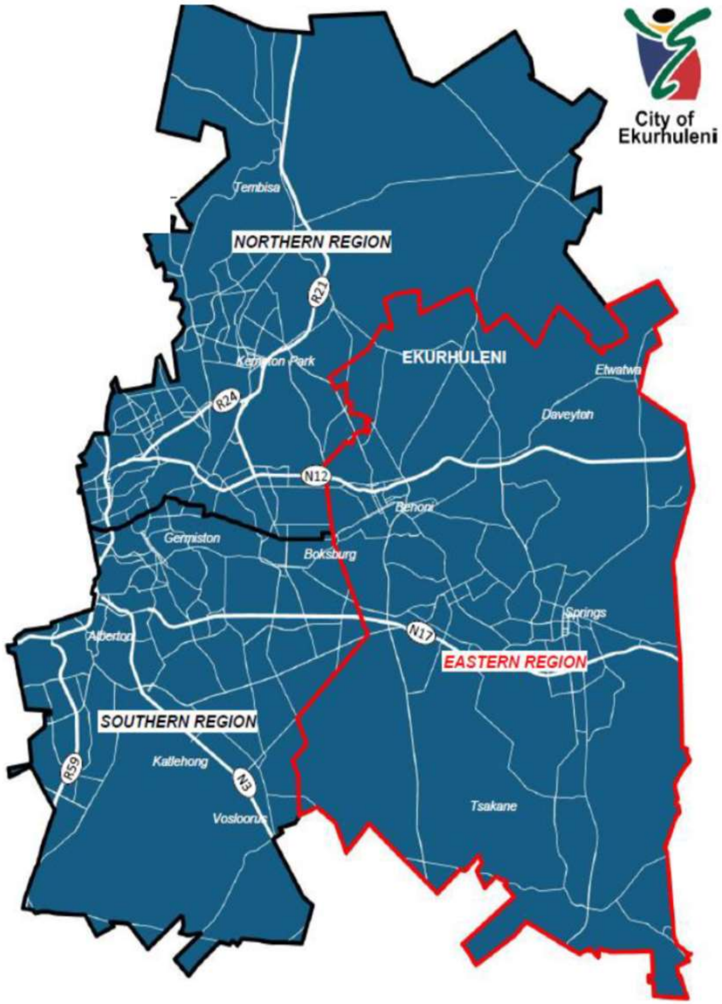
The Medium-Term Revenue and Expenditure Framework, or the MTREF, provides the budgets for the various projects/services that the City will implement in the next financial year (budget year) – and the two years following the budget year. It is a requirement of the Local Government Municipal Finance Management Act, 56 of 2003.

What is the MTREF

1. *It must be approved annually by a municipal council before a financial year commences.*
2. *It must contain the anticipated revenue and revenue sources; and expenditure of the budget year,*
3. *Must indicate revenue and projected expenditure for the two financial years following the budget year.*
4. *And must generally, be divided into capital and operating budget*

Section 3

Draft 2026/2027-CoE Amended Integrated Development Plan



Area	197,592 hectares - 10.9% of Gauteng's land mass of 18,176km (GCOGTA, 2023).
Population	4 066 691 (Statistics South Africa 2022)
Households	1 421 003 (Statistics South Africa 2022).
Functional Literacy Rate	94.84% (South Africa Regional eXplorer 2024).
Economically Active Population – Ages 15 and 65	1.8 million in 2024 (Statistics South Africa 2024).
Working age population- Ages of 15 and 64	2.85 million in 2024 (Statistics South Africa 2024).
GDP	R497 billion 20.06% to the Gauteng Province and 6.76% to the National GDP, (South Africa Regional eXplorer 2024).
Unemployment	33.4% (Statistics South Africa 2024).
Access to sanitation	91,2% (Statistics South Africa 2024).
Access to refuse removal services/waste collection	91% (Statistics South Africa 2024). 89% receive these services on a regular basis (weekly).
Access to pipped water in dwelling	99% have access to water (74% in the house, 20% in the yard and 5% communal standpipe, 0,8% no water)
Electricity for lighting	93% use electricity for lighting

City of Ekurhuleni Planning Context

Summary of International/Regional Policies/Commitments/Global Governance Frameworks

- United Nations (UN) Agenda on Sustainable Development: Sustainable Development Goals (SDGs)
- African Union Agenda 2063
- The New Urban agenda (NUA) 2016 UN
- SADC Regional Indicative Strategic Development Plan (RISDP), 2020-2030
- UN Sendai Framework for Disaster Risk Reduction 2015
- Addis Ababa Action Agenda (AAAA)2015

Summary National and Provincial Plans/Policies

- National Development Plan 2030
- Medium Term Development Plan (MTDP) 2024-2029
- Growing Gauteng Together (GGT) 2030
- Local Government Back to Basics Framework 2014
- National and Provincial Spatial Development Frameworks
- National and Provincial Sector Plans, Policies and Priorities

Summary City of Ekurhuleni Plans

- Ekurhuleni Growth and Development Strategy (GDS) 2055
- City of Ekurhuleni Municipal Spatial Development Framework (MSDF)
- City of Ekurhuleni Sector Plans and Policies
- City of Ekurhuleni Integrated Development Plan
- City of Ekurhuleni Medium Term Revenue and Expenditure Framework
- Service Delivery and Budget Implementation Plan
- Individual Performance Contracts/Agreements

City of Ekurhuleni Service Standards

City of Ekurhuleni Growth and Development Strategy2055 (GDS 2055)

Re-urbanise to achieve sustainable urban integration

Re-industrialise to achieve to job creating economic growth

Re-generate to achieve environmental wellbeing

Re-mobilise to achieve social empowerment; and

Re-govern to achieve effective cooperative governance

Future Vision

Delivering City (2012-2020)

Well managed, resourced, financially sustainable. No service delivery challenges

Capable City (2020 - 2030)

Inclusive industrial economy. Meaningful reduction of unemployment and poverty

Sustainable City (2030 - 2055)

Clean, green and sustainable African manufacturing complex, and city development network

GDS 2055, IDP Programmes, IDP Strategic Objectives and Mayoral Pillars

IDP Pillars	GDS 2055 thematic areas and IDP Strategic Objectives
Sustainable Provision of Basic Services	**Re Urbanise: To achieve sustainable urban integration** **Strategic Objective 1:** To deliver reliable, affordable, and sustainable services and ensure improved infrastructure maintenance.
Responsiveness to Service Delivery	**Re Govern: To achieve effective cooperative governance** **Strategic Objective 2:** To build a clean, capable and modernised local state,
Local Economic Development	**Re Mobilise: To achieve social empowerment** **Strategic Objective 3:** To promote safer, healthy and socially empowered communities.
Community Safety	**Re Generate: To achieve environmental well being** **Strategic Objective 4:** To protect the natural environment and promote resource sustainability.
Food Security	**Re Industrialise: To achieve job creating economic growth** **Strategic Objective 5:** To create an enabling environment for inclusive growth and job creation.
Land and housing.	

Mayoral Pillars

1. Provision of quality and sustainable services to all residents:
2. Rebuilding of a strong financial base to support the city's development:
3. Conducting essential repairs and maintenance of public facilities:
4. Investment in critical infrastructure in partnership with the private sector:
5. Economic development, growth, and job creation with a special focus on the Aerotropolis and the revitalization of the manufacturing sector:
6. Preserving good, ethical and effective governance:

IDP Community Development Priorities

- Community development priorities are priorities collected from the community as part of the IDP and Budget process.

- In the City of Ekurhuleni, these are collected per ward (Ward Participatory System)and are referred to as ward priorities

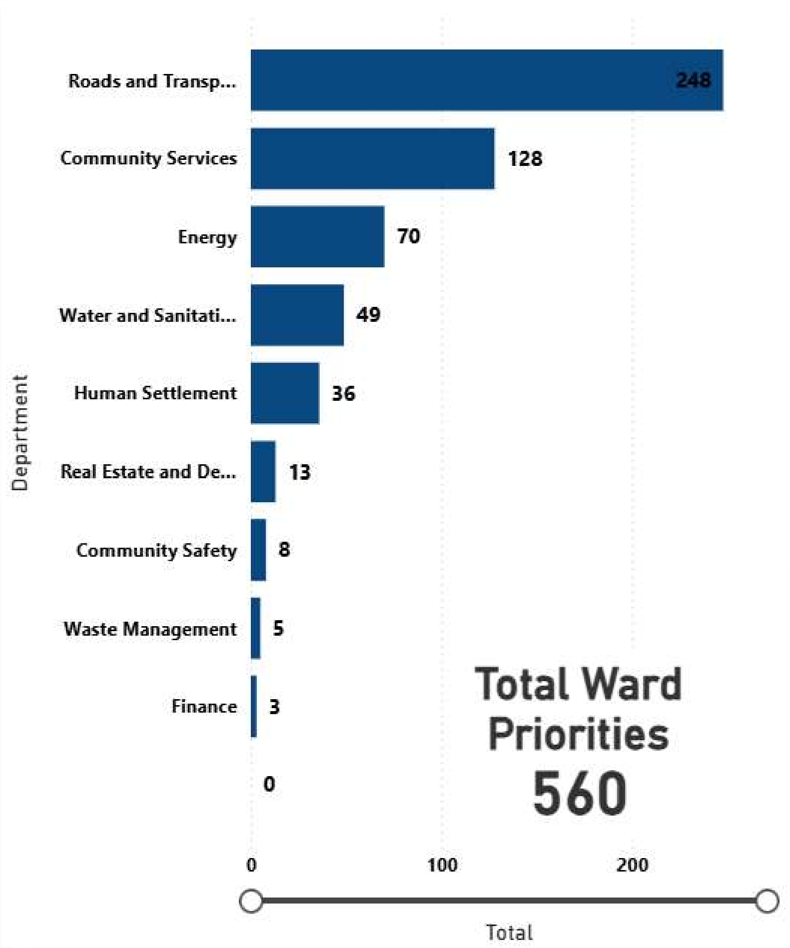
- They are priorities required in terms of Section 29(1) (b) of the Local Government **Municipal Systems Act, 32 of 2000** which requires that the process followed by the municipality to draft its integrated development plan must:

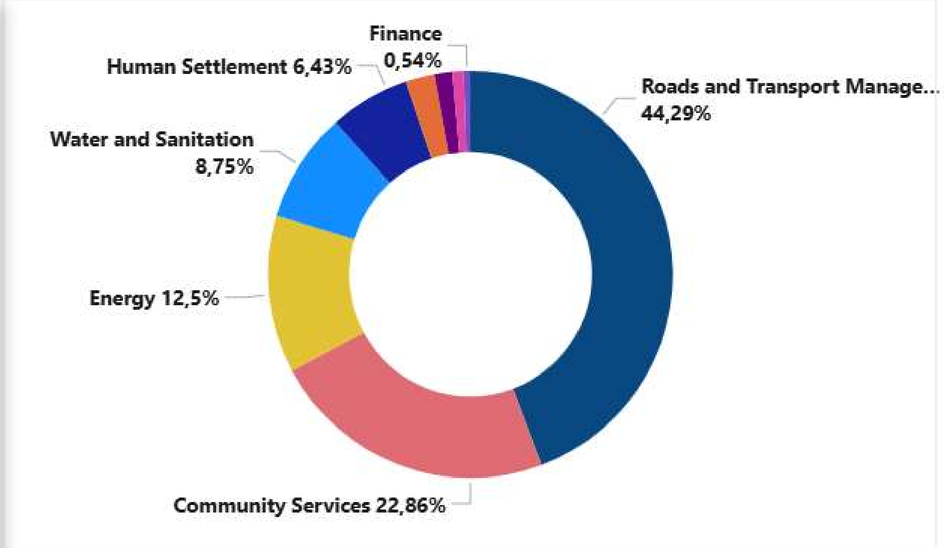
  Through appropriate mechanisms, processes and procedures established in terms of Chapter 4, allow for the local community to be consulted on its development needs and priorities and for them to participate in the drafting of the integrated development plan.

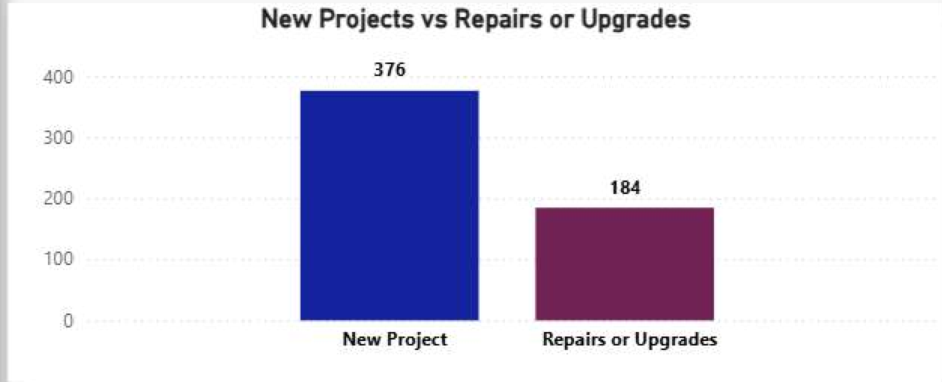
- The CoE Ward priorities were reviewed during the IDP and Budget review process on **7 to 16 October 2025** in preparation for the 2026/2027 IDP and 2026/2027-2028-2029 MTREF.

Ward Priorities that are of local government competence (City of Ekurhuleni)

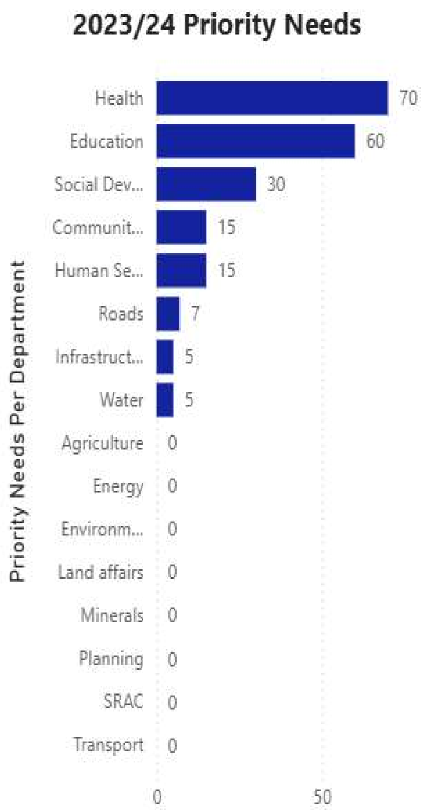
2026/2027 Reviewed Ward Priorities



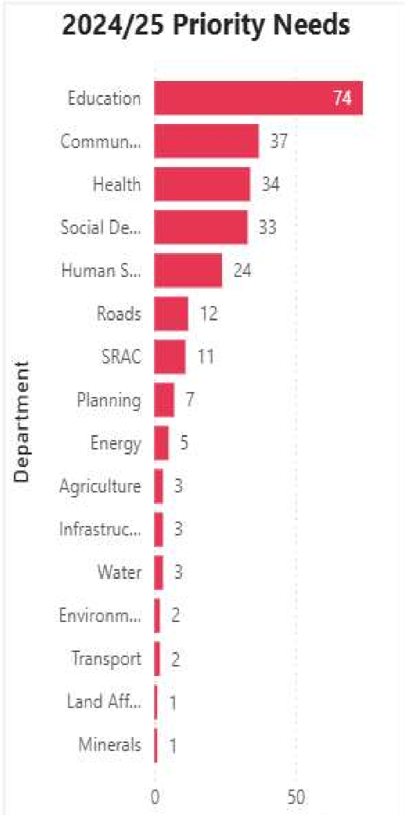




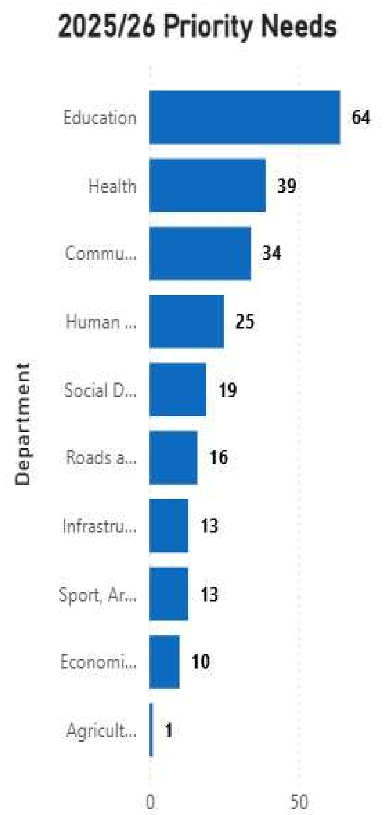
Ward Priorities that are not of local government competence (referred to the National/ Provincial Government Departments



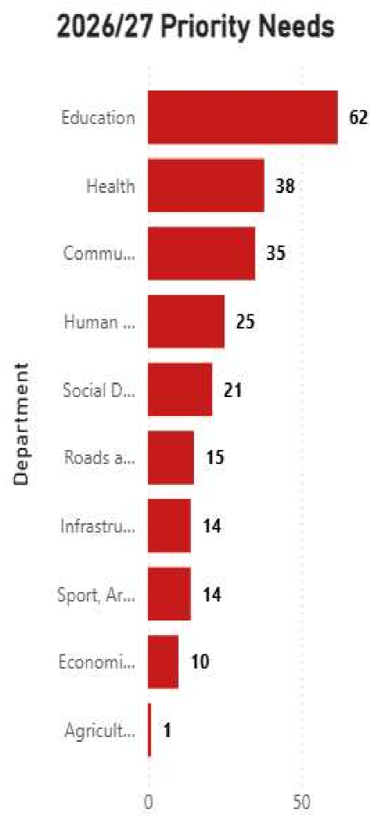
2023/24
Total Needs
207



2024/25
Total Needs
252



2025/26
Total Needs
234



2026/27
Total Needs
235

National/ Provincial Legislative Competencies (Unfunded Mandates)

The Constitution of the Republic of South Africa, 1996 Schedule 4 Part A

Functional areas of concurrent National and Provincial Legislative Competence

- **Education** at all levels excluding tertiary education
- **Health Services** (Schedule 4 Part B: requires municipalities to provide Municipal Health Services)
- **Housing** (Shared mandate with municipalities)
- **Police**
- **Public Transport** (Schedule 4 Part B requires municipalities to provide Municipal Public Transport)
- **Vehicle Licensing**
- **Welfare Services**

The Constitution of the Republic of South Africa, 1996 Schedule 5 Part A

Functional areas of Exclusive Provincial Legislative Competence

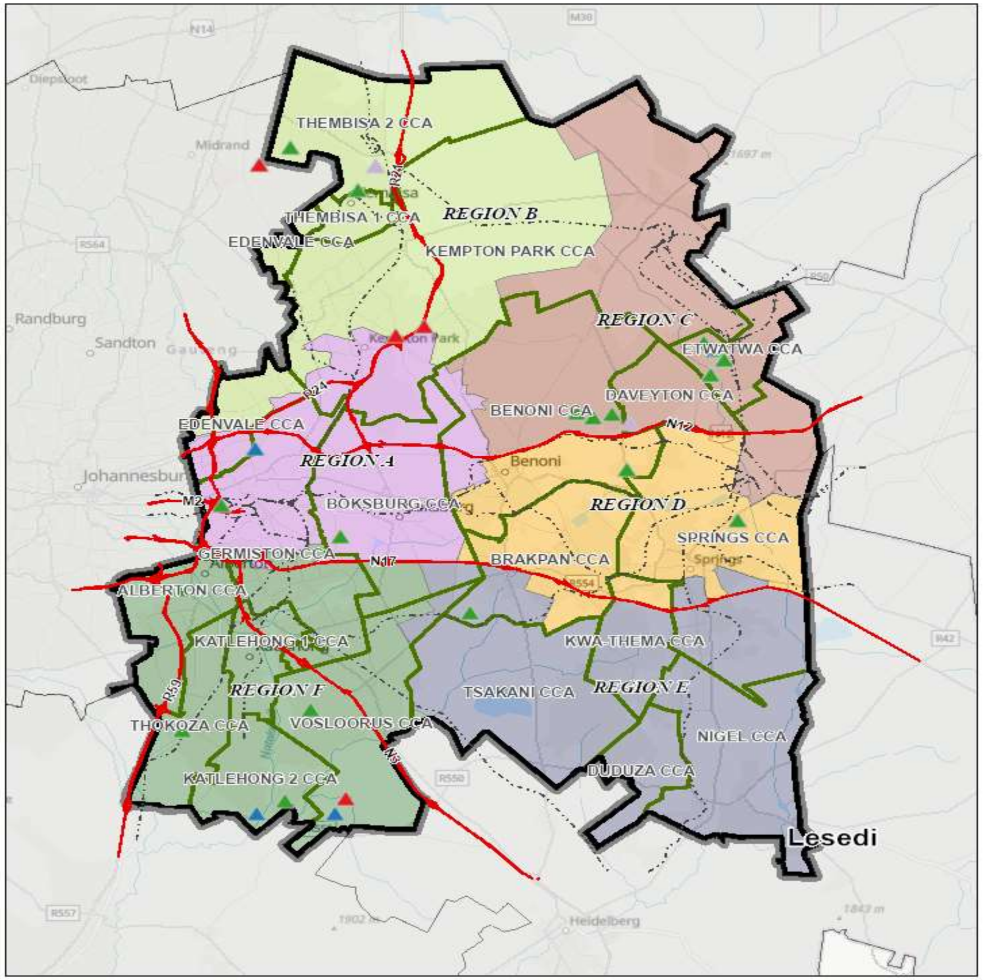
- **Ambulance Services**
- **Libraries** and other National Libraries
- Provincial **Recreation and Amenities**

(Schedule 5 Part B: requires municipalities to provide **Municipal Parks and Recreation** and Local amenities)

- Provincial Sports

(Schedule 5 Part B: requires municipalities to provide **Local Sports Facilities**)

GPG projects in COE



Departments	Number of Projects
Education	32
Human Settlement	14
Health	28
Roads	7
Social Development	20
TOTAL	101

Section 4

2026/2027-2028/2029 Medium Term Revenue Expenditure Framework (MTREF)

2026/27-2028/2029 Medium Term Expenditure Framework

Capital Budget

Capital Budget is used to fund service infrastructure needs of the community such as:

- ✓ Construction and upgrading of Metro trading services (Energy, Water and Sanitation and Waste management) and Roads
- ✓ Network enhancement
- ✓ Electrification of houses and other needs

Operational Budget

Operating Budget is used to fund the day-to-day activities of the City such as:

- ✓ Bulk purchases of electricity and water
- ✓ Repairs and maintenance of infrastructure
- ✓ Grass cutting
- ✓ Maintenance of parks and recreational facilities
- ✓ Metro policing and other activities.

City’s budget focus areas

✓ **Mayoral Pillars**:

- Provision of quality and sustainable services to all residents.
- Rebuilding of a strong financial base to support the city’s development.
- Conducting of essential repairs and maintenance of public facilities.
- Investment into critical infrastructure in partnership with the private sector.
- Economic development growth and job creation with a special focus on the Aerotropolis. and revitalisation of the manufacturing sector.
- Preserving Good and Ethical governance.

SOURCES OF FUNDING – CAPITAL BUDGET

CAPITAL BUDGET

R 3,3 Billion

Internally generated Funds = R768 Million (23%)

Money generated From sale of water & Electricity, property rates collections and all other services

Government grants = R2,6 Billion (77%)

Grants and subsidies from other sphere of government e.g.USDG, PTNG

SOURCES OF FUNDING – OPERATING BUDGET

OPERATING BUDGET = R70,6 Billion (consolidated)

Revenue generated internally = R63,3 Billion

Government grants:
- **Operating = R7,3 Billion**

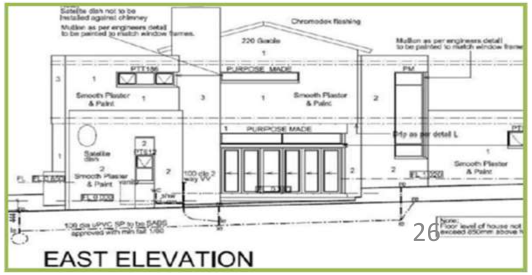
The main sources of income are

- Property Rates= R11,3 Billion
- Electricity= R29,2 Billion
- Water & Sanitation = R14,8 Billion
- Refuse Removal= R1,8 Billion
- Other Income = R6,2 Billion

This income is informed by the following tariff increases

PROPOSED TARIFF INCREASES

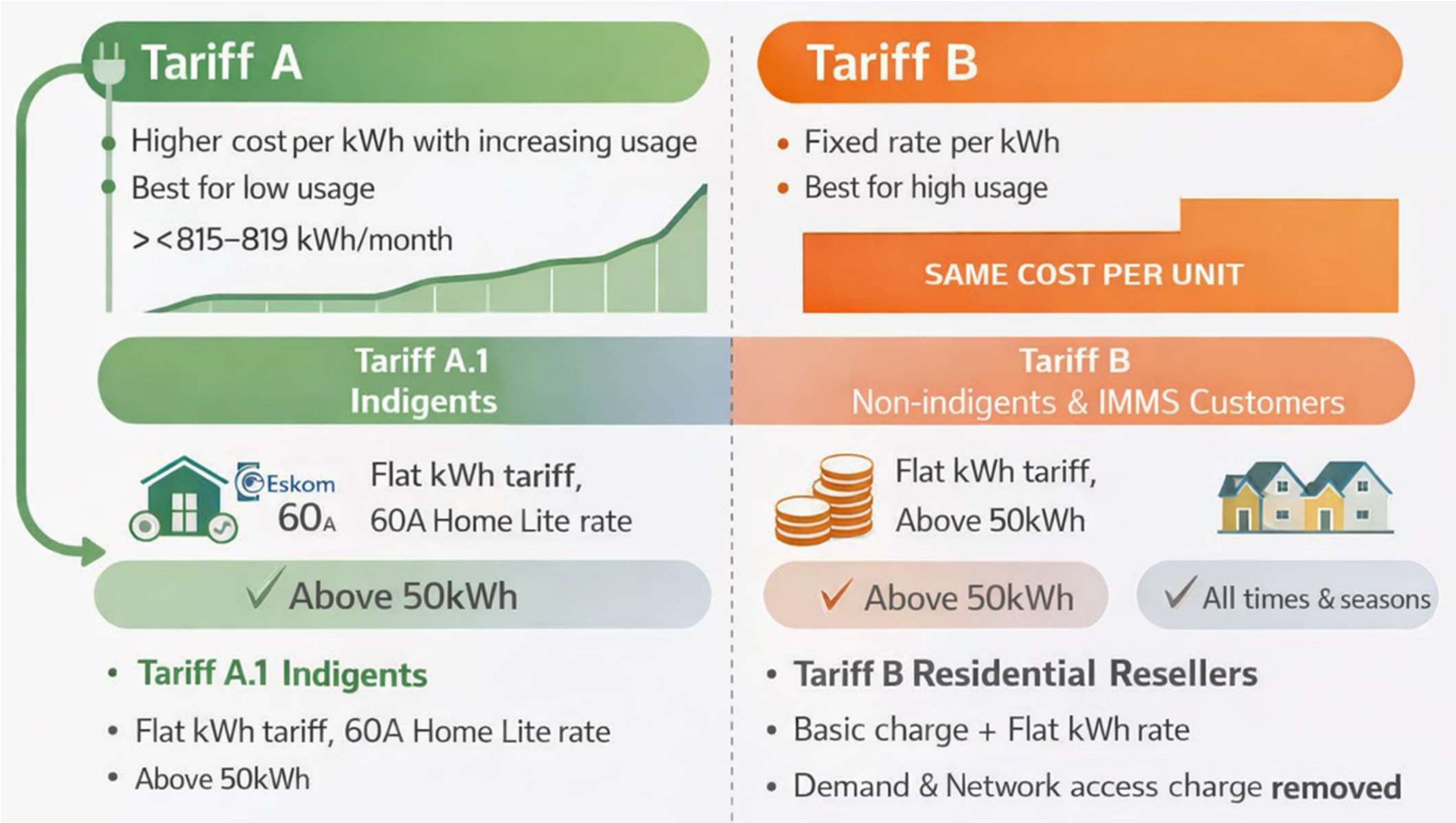
Service	Proposed Tariff	Factors influencing proposed tariffs
Water	14% increase	Subject to Rand Water tariffs **(This tariff is out of CoE's control)**
Sanitation	8,35% increase	To address ERWAT constraints as we are operating at limited capacity which prevents City's growth
Refuse removal	3,7% increase	To fund procurement of specialised vehicles to improve efficiency
Energy	Ranges between 8,76% & 9,01%	Subject to NERSA **(This tariff is out of CoE's control)**
Assessment rates	3,7% increase	Based on Consumer Price Index (CPI)
Building plans	3.7% Increase	Based on Consumer Price Index (CPI)



PROPOSED SUNDRY TARIFF INCREASES		
Service	**Proposed Tariff**	**Factors influencing proposed tariffs**
Libraries and auditoriums	No increase	
Cemeteries and crematoriums	3.7% increase	Based on CPI
Hiring of Parks, Sports and Recreation facilities	3.7% increase	Based on CPI
Municipal bus services	3.7% increase	Based on CPI
Arts, Culture and Heritage services	No increase	



Difference between Tariff A & Tarif B on Electricity



COE REVENUE COLLECTION RATE				
Financial Year	Total Billed	Total Receipts	% Collection	% Shortfall
2020-21	29 860 717 737	26 777 492 237	89,67%	-0.67%
2021-22	35 255 633 227	29 982 788 907	85,04%	0.04%
2022-23	35 205 292 065	31 932 435 376	90,70%	0.70%
2023-24	38 099 638 597	34 292 899 051	90,01%	0.01%
2024-25	41 676 350 200	37 871 897 785	90.87%	0.87%
2025-26	31 746 798 888	27 798 712 294	87.56%	-2.44%

CITY'S BUDGET FOCUS AREAS (Repairs and Maintenance Per Department)

Increased allocation on Repairs and Maintenance prioritising Trading Services to address majority of ward priorities that are operational in nature (over R300m increase)

DEPARTMENT	2025/26 ADJUSTED BUDGET	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Energy	1,525,010,478	1,848,052,013	1,995,896,237	2,155,568,022
Roads and Transport Management	883,633,957	1,184,718,957	1,279,496,475	1,381,856,193
Water and Sanitation	605,903,039	637,818,686	761,664,793	822,597,980
Waste Management Business Unit	238,644,823	273,656,269	295,548,770	319,192,576
Ekurhuleni Water Care Company (ERWAT)	192,393,846	222,415,947	250,404,592	280,191,608
Real Estate and Development Planning	121,972,178	75,703,153	81,759,406	88,300,158
Community Safety	72,460,894	81,132,947	88,703,581	95,799,868
Community Services	137,077,366	137,077,366	148,043,560	159,887,046
Human Settlements	21,059,700	21,059,700	22,744,478	24,564,039
Ekurhuleni Housing Company (EHC)	11,600,411	4,968,930	5,287,592	5,458,428
Other Supporting Departments	12,438,318	120,836,011	129,422,789	139,776,724
Grand Total	3,822,195,010	4,607,439,979	5,058,972,273	5,473,192,642

Proposed policy review

Debt Relief and Rehabilitation Incentive:

- Increasing the write off from 70% to 75% on all the accounts that are 12 months and above for Households.
- A 10% debt write off on business over above the 100% write off on interest and extending the tempering waiver for a period for Residents only.
- Extending of the debt relief to the City's rental stock.

Credit Control:

- Exercising of credit control on overconsumption by indigents and the consideration of opening of criminal cases for constant deliberate tempering.
- Clearing of the deceased accounts in an instance of impractical claim against a deceased estate, a process that will be subjected to application and verification.

Indigent Support:

- Abolishing of a criteria that declines indigent application on the basis of two accounts with the approval for a single benefit.
- Improving the ease of application by re-affirming the admissibility of the affidavits in the absence of the letter of authority as well as the end to end management of indigent application.

Proposed policy review

Water losses:

- Fixing of water leakages by the City inside household's properties as and when reported and detected.

Stolen service connection cable:

- Removal of the liability by the account holders for cable theft outside properties.

Investment Support:

- Introduction of a minimum investment support package to attract private sector investment and collaboration.

Energy Pricing and Tariff Policy:

- The City will move from inclining Block Tariffs to a Flat Rate Tariff, aligned to the approach used by Eskom. - 0-50kWh = Free Basic Electricity – Above 50kWh = Flat tariff with cross-subsidization.

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Alberton	93 202 075	139 532 631	145 460 000
Benoni	86 735 956	99 871 680	156 164 000
Boksburg	151 954 000	188 448 500	224 714 000
Brakpan	80 995 000	90 314 000	130 226 000
Daveyton	108 800 000	122 468 000	109 586 000
Duduza	27 500 000	34 400 000	39 921 495

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Edenvale	26 200 000	58 300 000	80 500 000
Etwatwa	38 500 000	48 987 500	36 500 000
Germiston	11 329 730	14 449 497	16 449 497
Katlehong 1	65 000 000	58 800 000	44 400 000
Katlehong 2	15 500 000	55 000 000	86 800 000
Kempton Park	267 763 799	316 936 443	493 702 000

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Nigel	53 787 239	69 476 292	53 500 000
Springs	97 926 853	220 347 194	234 300 000
Tembisa 1	65 250 000	85 300 000	88 965 000
Tembisa 2	93 288 090	142 056 597	172 152 000
Thokoza	24 220 000	38 285 000	49 228 000
Tsakane	44 287 239	89 560 920	71 511 000

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Kwa-Thema	76 470 000	82 050 000	66 674 000
Vosloorus	141 782 000	132 577 590	206 979 000

Section 5

Youth Directorate Sector Plans

2025/2026 Performance Report

2025/2026 Performance Report

CoE Youth policy strategic priority	Program	Progress Report
SKILL DEVELOPMENT	City of Ekurhuleni Bursary Funding	• 84 Students have been funded in the 2025 Academic Year • R15 Million has been allocated through the budget adjustment period for a new bursary intake.
	Establishment of the University of Applied Science and Innovation in Ekurhuleni	• The City continues to participate in DHET’s process towards the establishment of a University of Applied Science and Innovation in Ekurhuleni. A newly constituted steering committee is now in place and has been tasked with assessing the work completed to date and resuming the project with renewed focus and momentum from where it was previously left off. As part of its mandate, the committee will carefully evaluate infrastructure options, including the utilisation of existing facilities as well as the development of a fully-fledged multi-purpose campus. This approach will ensure that the institution is strategically positioned to serve different parts of the Metro, while aligning its academic programmes with the economic strengths and industrial profile of Ekurhuleni.
	Number of youth in internship, experiential training and learnership programs	• 9215 people employed through municipal work opportunities such as EPEP, EPWP, CWP etc- 60% are women and 40% are young people.

2025/2026 Performance Report

CoE Youth policy strategic priority	Key Performance Indicator	Assessment
SKILL DEVELOPMENT	Number of engagements and interactions with identified youth sectors per sector	• The City of Ekurhuleni's Back2School 2026 unfolded in 3 parts: • the first wherein the Executive Mayor and MMCs were deployed to support the provincial exco visits to ensure that schools reopened successfully. These took place from the 14 January and ran throughout the month of February 2026. School support equipment such as bicycles, school uniforms, wheel chairs, school sports equipment where donated. An multidisciplinary task team has been established to address the infrastructure challenges faced by schools including matters of awarding certificates of occupancy. • Part 2 of the school visits were embarked upon by the Executive Mayor and Mayoral committee who reached 20 000 learners. The strategic focus was to visit the best performing and worst performing schools. These schools are Katlehong Secondary School, Windmill Park Secondary School, Phineas Xulu Secondary School; BB Myataza Secondary School, Quantum Secondary School, Jiyane Secondary School, Masisebenze Comprehensive School, Tswelopele Secondary School and William Hills Secondary School. Service delivery work was undertaken ahead of the visits to ensure that the areas in and around the schools were conducive for learning to occur. The city's Health and Social Development departments participated and conducted various health testing services, and our library services facilitated their mobile library trucks to allow learners to open library books and gain access to the library programs offered. Dignity Packs and or School stationery vouchers were donated to the schools through private sector donations.

2025/2026 Performance Report

CoE Youth policy strategic priority	Key Performance Indicator	Assessment
SKILL DEVELOPMENT	Number of engagements and interactions with identified youth sectors per sector	• The third phase occurred wherein the Executive Mayor hosted the Godfrey Pitje Academic Excellence Awards in the Dumisani Masilela Theatre on the 3rd February 2026 to honour the Matric Class of 2025 attended by 500 guests comprising of school principals, learners and bursary recipients whom have graduated. The top achievers received a bursary offer and top 6 were awarded Laptops.
CREATING AN ENABLING ENVIRONMENT FOR MAINSTREAMING YOUTH DEVELOPMENT TO OCCUR	The capacity of youth development institutions is strengthened.	• The city successfully hosted the G20 Y20 Summit in Birchwood Hotel and Conference Center on the 18-22 August 2025. This was fully funded by private sector funding and the NYDA. 500 delegates from the G20 countries robustly participated in the summit. The key thematic areas discussed were as follows: ◦ Climate Change and Environmental Sustainability ◦ Inclusive Economic Growth and Employment ◦ AI, Digital Innovation, and the Future of Work ◦ Meaningful Youth Engagement and Reforming Multilateralism ◦ Inclusive Social Development and Fighting Inequality and participated in the G20 social summit • These thematic areas are to form part of the critical areas to enrich the Ekurhuleni Youth Policy in efforts to strengthen youth development institutions in the city. • The directorate also continued to form part of the Y20 delegation to the G20 social summit with key resolutions from the declaration that are strategic to advance youth development.

2025/2026 Performance Report

CoE Youth Policy Strategic Priority	Programme Description	Progress Report
CREATING AN ENABLING ENVIRONMENT FOR YOUTH DEVELOPMENT TO OCCUR	A comprehensive audit of all youth-facing facilities, programmes, and service centres across the City of Ekurhuleni, conducted by youth cadets employed by the municipality, to evaluate accessibility, functionality, and alignment with youth development priorities and recommend targeted improvements	• The audit was initiated in July 2025, with field research conducted by youth cadets across municipal facilities. A preliminary findings report has been compiled and is currently under internal review within the Directorate. The finalised report will be publicly presented to the city's youth during Youth Month 2026 through a comprehensive published booklet.
CREATING AN ENABLING ENVIRONMENT FOR YOUTH DEVELOPMENT TO OCCUR	Revised Youth Stakeholder Database Multistakeholder collaboration for improved youth development mainstreaming outcomes	• 418 local youth organisations, NGOs, FBOs, CBOs, NPOs, Businesses have subscribed their entities to the database and have been sent job opportunities and tender opportunities from external stakeholders on a regular basis so that they can apply and benefit. Moreover, the platform is used to promote and advertise all of the city's programmes that are relevant to youth. • The youth directorate continues to collaborate and participate in Intergovernmental platforms with Global, Continental, National, Provincial departments on youth development priorities for the city. These include research institutions, universities and TVET colleges.

2025/2026 Performance Report

CoE Youth Policy Strategic Priority	Programme Description	Progress Report
Sting Operations	A Program aimed at Visiting Various Schools in City to Conduct Search and Seizures.It is aimed at Assisting with the Implementation of the National School Safety Framework. The Program is Implemented in Order to Deal with the Varoius Crimes taking Place in the Schooling Enviroment	• .We are Going to Have 2 Programs in May and June 2026. There were however 2 Programs which were Implemented by EMPD without the Inclussion of the Youth Directorate and we were Informed after the Two Programs Were Implemented
Civic Education	Civic Education Outreach Programs are Aimed at Advocating For Social Cohesion Nation Building through Ensuring that Young People are Encouraged to Participate in Elections. The Outreach Programs are Undertaken Across the City in Collaboration with the IEC and Home Affairs. In Preparation for the 1st Voter Registration Weekend to take Place in June we will have 2 Outreach Programs in Both the Eastern and Southern Region	• We have already held a Program in the Northern Region and also Visited Bokamoso Secondary and Zitikeni Secondary where we Recahed out to 1400 Learners who were Registered on the Online Registration Platform.The Programs took Place in March 2026 in Commemoration of Human Rights Month. • We will then Have a Similar Program in Both the Eastern and Northern Regions. We will Identify 4 Schools in those Areas and we will also have Mall Activations

2025/2026 Performance Report

CoE Youth Policy Strategic Priority	Programme Description	Progress Report
OR TAMBO GAMES 2025	The OR TAMBO GAMES are held to Commemorate the Life of Oliver Reginald Tambo through Sports. The Commemoration is done in October which is OR TAMBO MONTH and they are aimed at Promoting Physical and Mental Health Promotion whilst also Advancing Social Cohesion and Nation Building	• .We held the OR TAMBO GAMES 2025 at Tsakane Stadium in Tsakane where Yooung People from Across the City Participated in Soccer and Netball.The Games were Attended by 875 Young Peoople from across the City.

• 2025/26-2026/27 PLANNED PROJECTS AND PROGRAMMES FOR YOUTH DEVELOPMENT

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
Back2School	To support the school reopening program and combatting school drop out rates	School Reopening Visits and EM's Adopt-A- School Program to provide donation of school uniforms, dignity packs, data packs etc…to learners from the poorest performing schools, digital classrooms, books.	Quarter 3
	To celebrate the best performing matric learners and bursary recipient graduates	Host the Godfrey Pitje Academic Excellence Awards Ceremony	Quarter 3
	To support matrics learners ahead of their final exams	Matric Exam Prayer Session	Quarter 2
Godfrey Pitjie Executive Mayor's Tertiary Assistance Fund (GPTAF)	Bursary scheme or discretionary fund offered to skilled and employable youth	Finalize the bursary policy to include the merging of the two existing bursary schemes. Submit an item to council to rescind the moratorium on new bursary intakes. Improve the bursary management system Manage GPTAF	Annual

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
Establishment of a New Higher Education Institution in Ekurhuleni	To provide stakeholders regular updates on the process towards the establishment of the New Higher Education Institution of Science and Innovation in Ekurhuleni in contribution to the work of the DHET PSC	Host an Annual University Symposium	Quarter 1
	Participate and provide technical input and support to the CoE Technical Committee on the Establishment of the University, the Advisory Panel and the DHET PSC	Represent young people in the CoE Technical Committee on the Establishment of the University, the Advisory Panel and the DHET PSC	Quarterly
City of Ekurhuleni Youth Legacy Excellence Awards	To recognize and celebrate youth organisations and individuals doing youth work in their communities that contributes to the growth and development of the city	- Open Nominations for legacies - Host Legacy Awards to award winners - Establish annual legacy program as brand ambassadors of the city	Quarter 1
Executive Mayor's Window of Opportunity	Invite industries to a Private Public Partnership and collaboration to invest towards the Executive Mayor's Skills Development Initiatives	-Host a Fundraising Golf Day - Relaunch the Executive Mayor's One Business One Student Campaign - Sign MoAs with industries and private partners to collaborate on skills development programs including digital skills programs	Quarter 2 & 3

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
Skills Database	Aimed at creating an easily and readily available database of the skills possessed by youth in the city so that when the need arises for them to form part of recruitment processes by the city and external stakeholders, it is available.	The creation of a link on the City's website by Communications and Branding Department for these youth to upload themselves.	Quarter 2
Jobs Boost Drive	Drive skills development initiatives to support youth employment programs in the city. Collaboration with Stakeholders towards creating incentives for sustainable employment opportunities	Collaborate with SETAs and training agencies to train youth undertaking learnerships, internships and permanently absorbed for labour market access	Quarter 2
21st Century Skills for Growth	Leveraging on the digital and green economies to drive economic growth for young people in the city to capitalise on the Aerotropolis and Manufacturing capacity of the city	Host a skills drive to monetise digital platforms and the green economy industry	Annual
Youth Entrepreneurship Hackathon	Create an enabling environment for youth to access opportunities in the digital and tech sector Incubation program to equip 30-50 entrepreneurs with necessary digital skills to boost their businesses.	Invite relevant stakeholders such as Huawei, Google, Apple, UJ etc This will begin with a 3-month incubation (Learnerthon) culminating to a weekend Hackathon competition wherein the winners will be awarded toolkits for their business	Quarter 1
COE Youth Entrepreneurship month	Ekurhuleni Township Business Summit	business and entrepreneurship training, onsite business mentorship and coaching.	Quarter 3

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
Youth Electoral Participation Study	Undertake a targeted digital research study to assess voter awareness, attitudes, and participation trends among youth within the City of Ekurhuleni	Deploy a structured online survey utilising convenience and snowball sampling methods to gather evidence-based insights into youth voter behaviour and electoral participation ahead of the upcoming local government elections	08 May 2026
Youth Services Infrastructure Audit	A comprehensive audit of all youth-facing facilities, programmes, and service centres across the City of Ekurhuleni to evaluate accessibility, functionality, and alignment with youth development priorities	Consolidate audit findings and produce a comprehensive public-facing booklet documenting the state of youth services in the municipality	01 June 2026
Departmental Youth Development Accountability Programme	Administer a standardised accountability framework requiring all municipal departments to report on youth development mainstreaming efforts	Distribute quarterly performance reporting templates to all departments, requiring them to account for progress on integrating youth development into their core programmes and service delivery mandates	Quarterly

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
Youth-Centred IDP Public Participation	Facilitate dedicated youth-centred IDP engagement sessions in partnership with relevant municipal departments to ensure meaningful youth participation in integrated development planning	Mobilise youth through targeted outreach to participate in a structured IDP consultation session, enabling them to contribute proposals on youth-specific programmes and accelerate youth development mainstreaming across the municipality	17 April 2026
Youth Directorate Digital Archives	Implement a cloud-based document management and archiving system to digitise Directorate records, reduce reliance on paper-based processes, and safeguard institutional memory for continuity and accountability	Develop and implement a secure, centralized digital archiving system to consolidate all Youth Directorate records into a single, structured repository with controlled access and long-term preservation safeguards. Ensure systematic digitization, classification, and storage of records to preserve institutional memory and guarantee continuity of knowledge beyond individual employees.	Quarter 3
National and International Best Practice Benchmarking	Conduct comparative analyses of leading youth directorates nationally and internationally to identify best practices and strengthen the City of Ekurhuleni Youth Directorate's operational capacity in line with global standards	Undertake desktop research and inter-city study visits across South Africa and internationally to benchmark institutional frameworks, programme models, and service delivery approaches for youth development	Quarterly

2026/2027 PLANNED PROGRAMS

PROJECT NAME	PROJECT DESCRIPTION	PROJECT ACTIVITIES	PROPOSED DATES
STING OPERTAIONS WITH LDAC	Program Aimed at Combating Substance Abuse in the Schooling Environment and to Promote Safe Schools	Implement Drug, and Alchol Awareness Camapigns through Sting Operations, School Search and Seizures	May 2026
Civic Education Outreach	Outreach Programs Aimed at Promoting Voter Eduaction and Encouraging Young People to Participate in Elections	Voter Education , Youth Engagement on Democracy Junior council Social Cohesion Health Screening	April 2026 May 2026 June 2026
OR TAMBO GAMES 2026	Promotion of Social Cohesion through Sports while Also Promoting Physical and Mealth	Sporting Activities in the Form of Football, Netball and Indigenous Games. Health Screening	October 2026
Hike 4Life	Promotion of Physical and Mental Health through a Hike	Hiking and Aerobics	November 2026
Youth Summit	To review the Ekurhuleni Youth Policy	Engagements with different stakeholder on youth development and aligning with the National youth Policy	July/Sep 2026

GENERAL CoE CHALLENGES

- The **significant outstanding debts and nonpayment for services rendered** limits available resources, making it challenging for the City to address all community needs within a single financial year.
- **Growing population** results in growing demand for services and resources which need to be addressed with limited resources**.**
- **Aging and constrained infrastructure** which requires resources to be allocated to refurbishments, upgrades and repairs.
- **Theft and vandalism of infrastructure –** city is increasing efforts to both prevent and respond to incidents.

How to submit inputs

- Participation in public meetings
- Visiting the My CoE APP

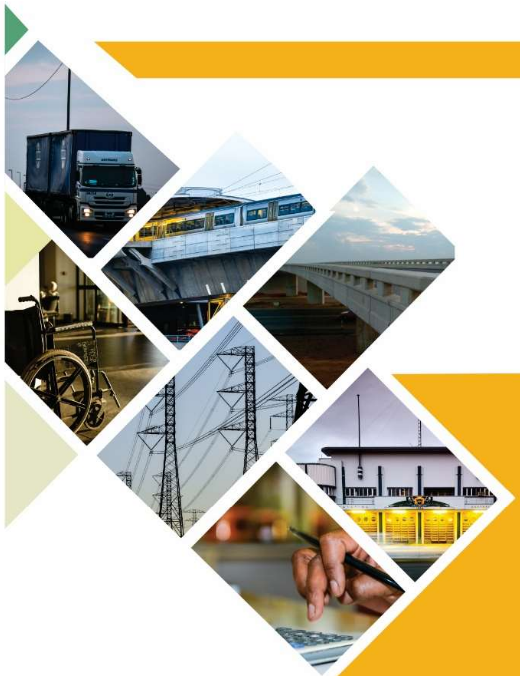
For more Information, Comments & Pre-registration:

- Please visit: https://www.ekurhuleni.gov.za/idp/
- Scan the QR code
- Visit Customer Care Centre for assistance

Residents are encouraged to report suspected cases of fraud, corruption & theft to the City.

Hotline: 0800 102 201

Closing date for submitting comments is **24 April 2026.**



2026/2027 IDP and 20206/2027-2028/2029 Municipal Budget

Thank you