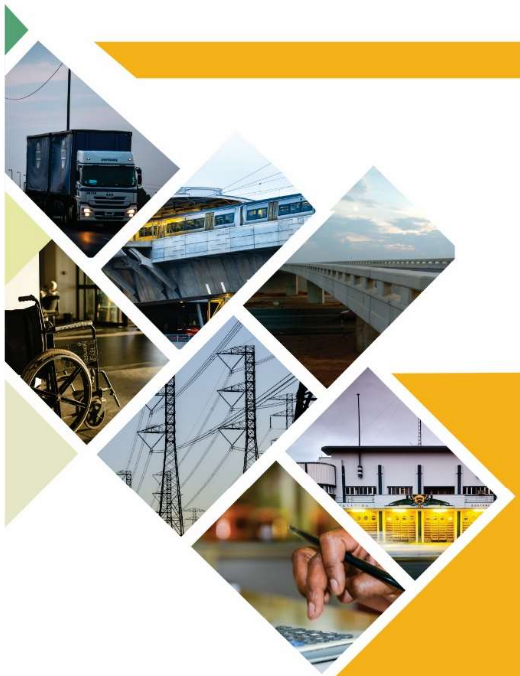
2026/2027 IDP and
2026/2027-2028/2029
Municipal Budget



EKURHULENI IDP AND BUDGET

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City of Ekurhuleni

LOGISTICS

1. Opening and Welcome
2. Purpose of the meeting
3. Draft IDP and Draft Budget Presentation
4. Discussions
5. Closure

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Meeting Purpose

To present to the community of the City of Ekurhuleni Metropolitan Municipality the following:

The City of Ekurhuleni Draft 2026/2027 Amended Integrated Development plan (IDP)
and

The City of Ekurhuleni Draft 2026/2027 -2028/2029 Medium Term Revenue and Expenditure Framework (MTREF)

Section 1
Public Comments Process

Draft 2026/2027-Integrated Development Plan
and
Draft 2026/2027-2028/2029 Medium Term Revenue Expenditure Framework (MTREF)

Legislative Context: Community and Stakeholder Participation

Section 16 (1) which states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose;

(a) encourage, and create conditions for, the **local community to participate** in the affairs of the municipality, including in:

(i) the preparation, implementation and review of its integrated development plan in terms of Chapter 5.

(ii) the establishment, implementation and review of its performance management system in terms of Chapter 6,

(iii) the monitoring and review of its performance, including the outcomes and impact of such performance,

(iv) the preparation of its budget, and

(v) strategic decisions relating to the provision of municipal services in terms of Chapter 8.

(b) contribute to building the capacity of;

(i) the local community to enable it to participate in the affairs of the municipality, and

(ii) councillors and staff, to foster community participation, and

(c) use its resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b).

Section 16 (2) states that subsection (1) must not be interpreted as permitting interference with a municipal councils right to govern and to exercise the executive and legislative authority of the municipality.

The Local Government Municipal Finance Management Act 56 of 2003 in Section (22)(a) requires the accounting officer of a municipality to immediately after an annual budget is tabled in a municipal council

(a) in accordance with Chapter 4 of the Municipal Systems Act

(i) **make public the annual budget**.

(ii) **invite the local community to submit representations** in connection with the budget; and

(b) submit the annual budget

(i) to the National Treasury and the relevant provincial treasury,

(ii) to national or provincial organs of state and to other municipalities affected by the budget.

Legislative Context: Community and Stakeholder Participation

- **Amendment to the IDP may not be adopted** by a municipal council unless the proposed amendment has been **published for public comment for a period of 21 days** in a manner that allows the public an opportunity to make representations with regard to the proposed amendment as required by section 3 (4) (b) of the Local Government Municipal Planning and Performance Management Regulations 2001.

COE IDP AND BUDGET STAKEHOLDER CONSULATION

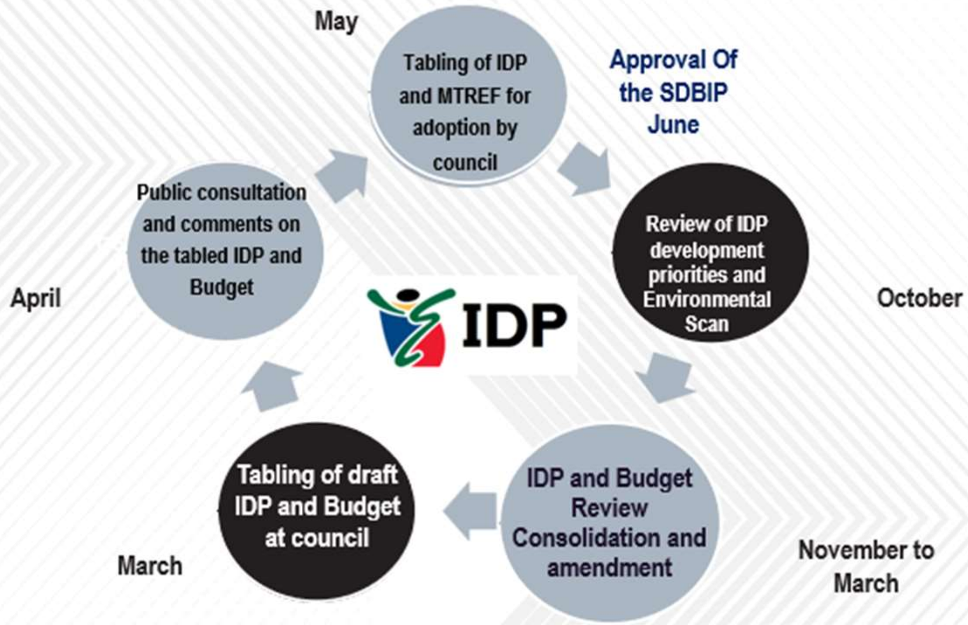
IDP Review process

Ward
Committees
Councillors
Government and other Stakeholders.
Meetings.

Public Consultations IDP/Budget

Ekurhuleni Residents
Business, Youth, Civic Organisations,
Government and other Stakeholders. Digital Platforms and meetings

COE IDP AND BUDGET PROCESS



Section 2

What is the IDP and the Budget?

The IDP is a 5-year inclusive strategic plan for the development of the municipality as required by the Local Government Municipal Systems Act 32 of 2000

WHAT IS THE IDP?

1. *It is aligned to national and provincial development plans*
2. *It contains the development objectives of the municipality*
3. *It aligns the development objectives of the municipality with the budget*
4. *It contains the community development priorities*
5. *It integrates and coordinates all sector plans*

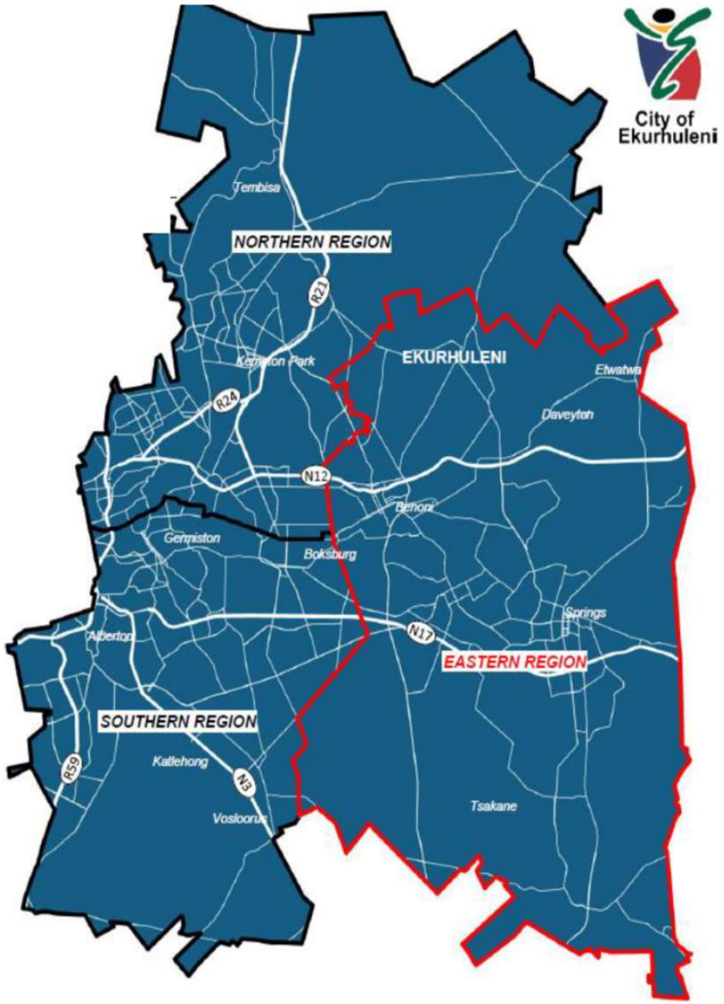
The Medium-Term Revenue and Expenditure Framework, or the MTREF, provides the budgets for the various projects/services that the City will implement in the next financial year (budget year) – and the two years following the budget year. It is a requirement of the Local Government Municipal Finance Management Act, 56 of 2003.

What is the MTREF

1. *It must be approved annually by a municipal council before a financial year commences.*
2. *It must contain the anticipated revenue and revenue sources; and expenditure of the budget year,*
3. *Must indicate revenue and projected expenditure for the two financial years following the budget year.*
4. *And must generally, be divided into capital and operating budget*

Section 3

Draft 2026/2027-CoE Amended Integrated Development Plan



Area	197,592 hectares - 10.9% of Gauteng's land mass of 18,176km (GCOGTA, 2023).
Population	4 066 691 (Statistics South Africa 2022)
Households	1 421 003 (Statistics South Africa 2022).
Functional Literacy Rate	94.84% (South Africa Regional eXplorer 2024).
Economically Active Population – Ages 15 and 65	1.8 million in 2024 (Statistics South Africa 2024).
Working age population- Ages of 15 and 64	2.85 million in 2024 (Statistics South Africa 2024).
GDP	R497 billion 20.06% to the Gauteng Province and 6.76% to the National GDP, (South Africa Regional eXplorer 2024).
Unemployment	33.4% (Statistics South Africa 2024).
Access to sanitation	91,2% (Statistics South Africa 2024).
Access to refuse removal services/waste collection	91% (Statistics South Africa 2024). 89% receive these services on a regular basis (weekly).
Access to pipped water in dwelling	99% have access to water (74% in the house, 20% in the yard and 5% communal standpipe, 0,8% no water)
Electricity for lighting	93% use electricity for lighting

City of Ekurhuleni Planning Context

Summary of International/Regional Policies/Commitments/Global Governance Frameworks

- United Nations (UN) Agenda on Sustainable Development: Sustainable Development Goals (SDGs)
- African Union Agenda 2063
- The New Urban agenda (NUA) 2016 UN
- SADC Regional Indicative Strategic Development Plan (RISDP), 2020-2030
- UN Sendai Framework for Disaster Risk Reduction 2015
- Addis Ababa Action Agenda (AAAA)2015

Summary National and Provincial Plans/Policies

- National Development Plan 2030
- Medium Term Development Plan (MTDP) 2024-2029
- Growing Gauteng Together (GGT) 2030
- Local Government Back to Basics Framework 2014
- National and Provincial Spatial Development Frameworks
- National and Provincial Sector Plans, Policies and Priorities

Summary City of Ekurhuleni Plans

- Ekurhuleni Growth and Development Strategy (GDS) 2055
- City of Ekurhuleni Municipal Spatial Development Framework (MSDF)
- City of Ekurhuleni Sector Plans and Policies
- City of Ekurhuleni Integrated Development Plan
- City of Ekurhuleni Medium Term Revenue and Expenditure Framework
- Service Delivery and Budget Implementation Plan
- Individual Performance Contracts/Agreements

City of Ekurhuleni Service Standards

City of Ekurhuleni Growth and Development Strategy2055 (GDS 2055)

Re-urbanise to achieve sustainable urban integration

Re-industrialise to achieve to job creating economic growth

Re-generate to achieve environmental wellbeing

Re-mobilise to achieve social empowerment; and

Re-govern to achieve effective cooperative governance

Future Vision

Delivering City (2012-2020)

Well managed, resourced, financially sustainable. No service delivery challenges

Capable City (2020 - 2030)

Inclusive industrial economy. Meaningful reduction of unemployment and poverty

Sustainable City (2030 - 2055)

Clean, green and sustainable African manufacturing complex, and city development network

GDS 2055, IDP Programmes, IDP Strategic Objectives and Mayoral Pillars

IDP Pillars

- Sustainable Provision of Basic Services
- Responsiveness to Service Delivery
- Local Economic Development
- Community Safety
- Food Security
- Land and housing.

GDS 2055 thematic areas and IDP Strategic Objectives

Re Urbanise: To achieve sustainable urban integration

Strategic Objective 1: To deliver reliable, affordable, and sustainable services and ensure improved infrastructure maintenance.

Re Govern: To achieve effective cooperative governance

Strategic Objective 2: To build a clean, capable and modernised local state,

Re Mobilise: To achieve social empowerment

Strategic Objective 3: To promote safer, healthy and socially empowered communities.

Re Generate: To achieve environmental well being

Strategic Objective 4: To protect the natural environment and promote resource sustainability.

Re Industrialise: To achieve job creating economic growth

Strategic Objective 5: To create an enabling environment for inclusive growth and job creation.

Mayoral Pillars

1. Provision of quality and sustainable services to all residents:
2. Rebuilding of a strong financial base to support the city's development:
3. Conducting essential repairs and maintenance of public facilities:
4. Investment in critical infrastructure in partnership with the private sector:
5. Economic development, growth, and job creation with a special focus on the Aerotropolis and the revitalization of the manufacturing sector:
6. Preserving good, ethical and effective governance:

IDP Community Development Priorities

- Community development priorities are priorities collected from the community as part of the IDP and Budget process.
- In the City of Ekurhuleni, these are collected per ward (Ward Participatory System)and are referred to as ward priorities
- They are priorities required in terms of Section 29(1) (b) of the Local Government **Municipal Systems Act, 32 of 2000** which requires that the process followed by the municipality to draft its integrated development plan must:

  Through appropriate mechanisms, processes and procedures established in terms of Chapter 4, allow for the local community to be consulted on its development needs and priorities and for them to participate in the drafting of the integrated development plan.

- The CoE Ward priorities were reviewed during the IDP and Budget review process on **7 to 16 October 2025** in preparation for the 2026/2027 IDP and 2026/2027-2028-2029 MTREF.

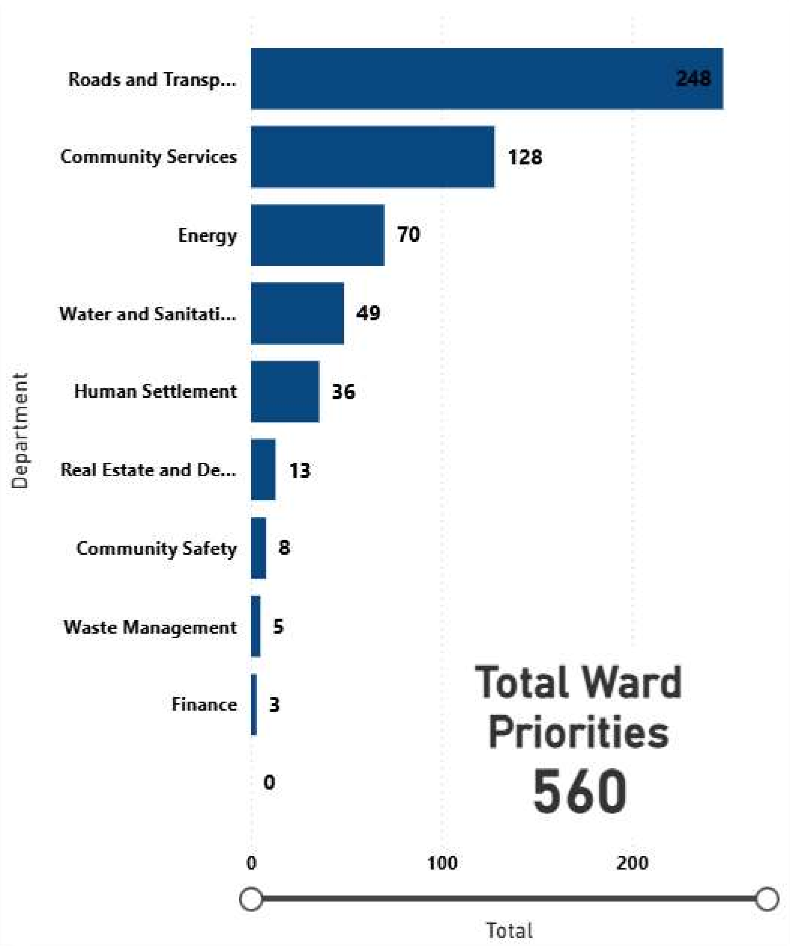
IDP MEETING

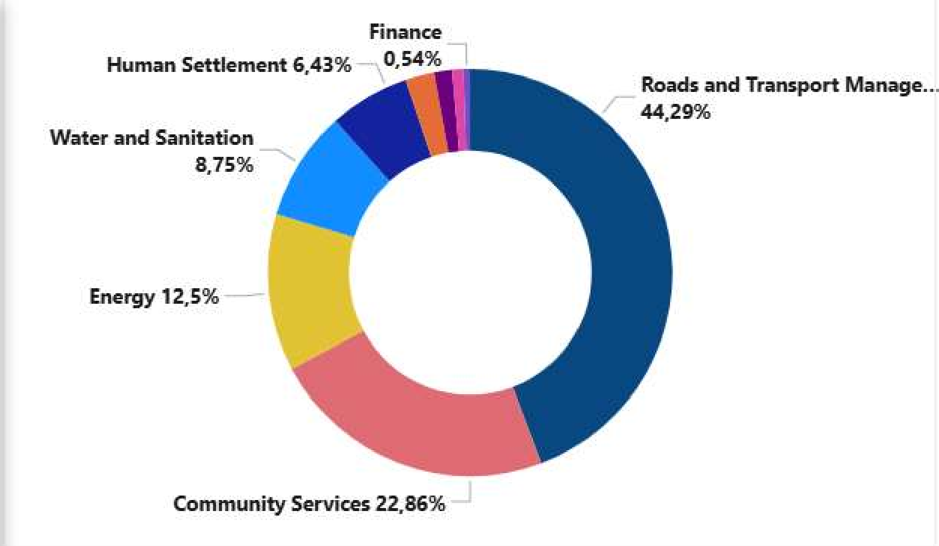
2026/2027 IDP and 2026/2027-2028/2029 Municipal Budget

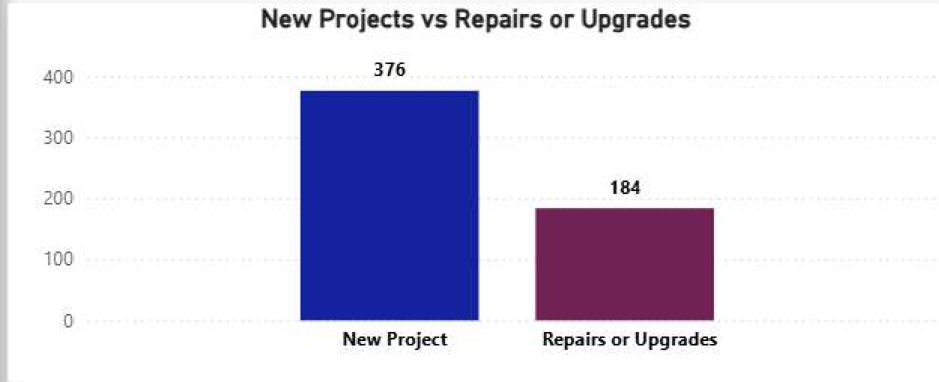
City of Ekurhuleni

Ward Priorities that are of local government competence (City of Ekurhuleni)

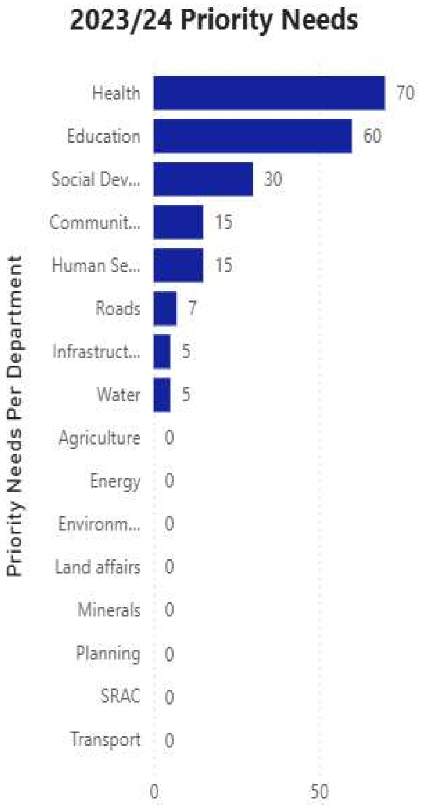
2026/2027 Reviewed Ward Priorities



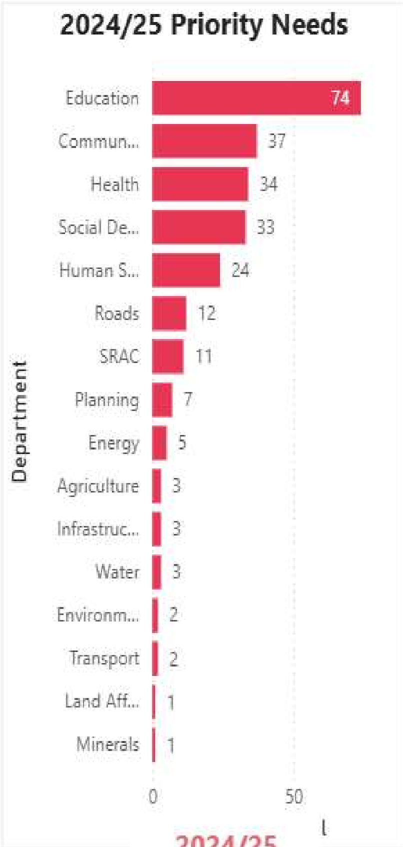




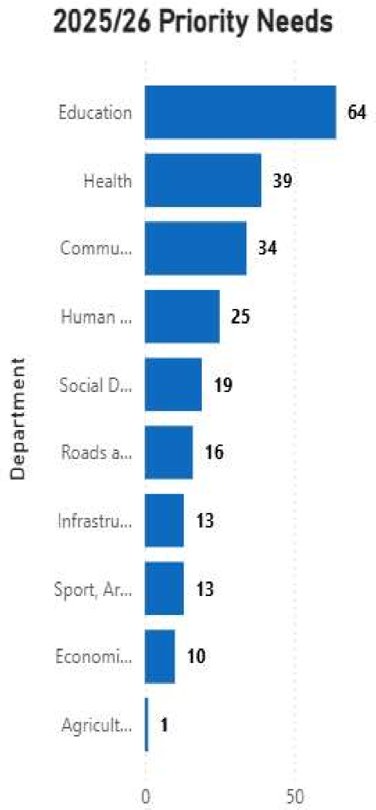
Ward Priorities that are not of local government competence (referred to the National/ Provincial Government Departments



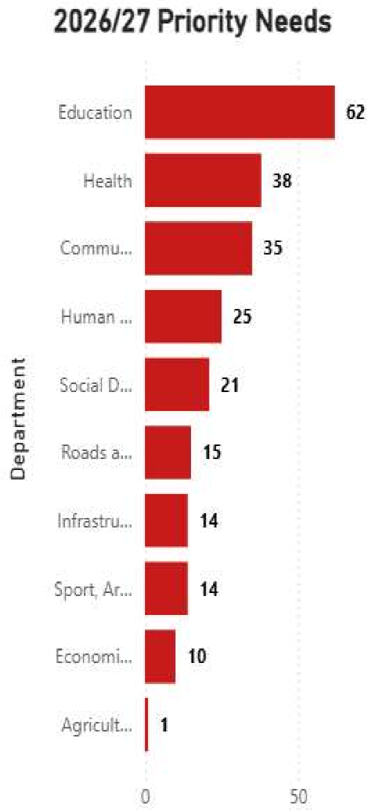
2023/24 Total Needs 207



2024/25 Total Needs 252



2025/26 Total Needs 234



2026/27 Total Needs 235

National/ Provincial Legislative Competencies (Unfunded Mandates)

The Constitution of the Republic of South Africa, 1996 Schedule 4 Part A

Functional areas of concurrent National and Provincial Legislative Competence

- **Education** at all levels excluding tertiary education
- **Health Services** (Schedule 4 Part B: requires municipalities to provide Municipal Health Services)
- **Housing** (Shared mandate with municipalities)
- **Police**
- **Public Transport** (Schedule 4 Part B requires municipalities to provide Municipal Public Transport)
- **Vehicle Licensing**
- **Welfare Services**

The Constitution of the Republic of South Africa, 1996 Schedule 5 Part A

Functional areas of Exclusive Provincial Legislative Competence

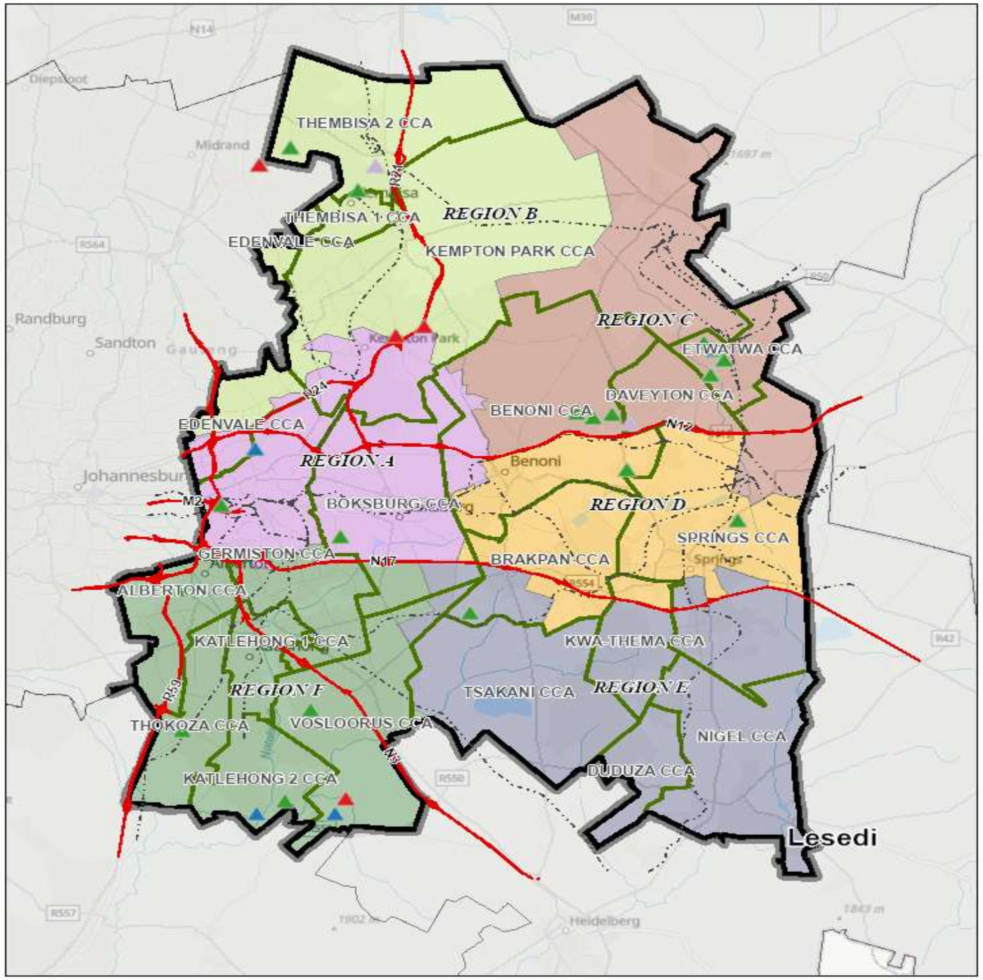
- **Ambulance Services**
- **Libraries** and other National Libraries
- Provincial **Recreation and Amenities**

(Schedule 5 Part B: requires municipalities to provide **Municipal Parks and Recreation** and Local amenities)

- Provincial Sports

(Schedule 5 Part B: requires municipalities to provide **Local Sports Facilities**)

GPG projects in COE



Departments	Number of Projects
Education	32
Human Settlement	14
Health	28
Roads	7
Social Development	20
TOTAL	101

Section 4

2026/2027-2028/2029 Medium Term Revenue Expenditure Framework (MTREF)

2026/27-2028/2029 Medium Term Expenditure Framework

Capital Budget

Capital Budget is used to fund service infrastructure needs of the community such as:

- ✓ Construction and upgrading of Metro trading services (Energy, Water and Sanitation and Waste management) and Roads
- ✓ Network enhancement
- ✓ Electrification of houses and other needs

Operational Budget

Operating Budget is used to fund the day-to-day activities of the City such as:

- ✓ Bulk purchases of electricity and water
- ✓ Repairs and maintenance of infrastructure
- ✓ Grass cutting
- ✓ Maintenance of parks and recreational facilities
- ✓ Metro policing and other activities.

City’s budget focus areas

✓ **Mayoral Pillars**:

- Provision of quality and sustainable services to all residents.
- Rebuilding of a strong financial base to support the city’s development.
- Conducting of essential repairs and maintenance of public facilities.
- Investment into critical infrastructure in partnership with the private sector.
- Economic development growth and job creation with a special focus on the Aerotropolis. and revitalisation of the manufacturing sector.
- Preserving Good and Ethical governance.

SOURCES OF FUNDING – CAPITAL BUDGET

CAPITAL BUDGET

R 3,3 Billion

Internally generated Funds = R768 Million (23%)

Money generated From sale of water & Electricity, property rates collections and all other services

Government grants = R2,6 Billion (77%)

Grants and subsidies from other sphere of government e.g.USDG, PTNG

SOURCES OF FUNDING – OPERATING BUDGET

OPERATING BUDGET = R70,6 Billion (consolidated)

Revenue generated internally = R63,3 Billion

Government grants:

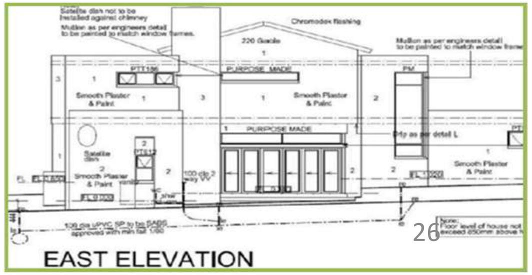
- **Operating = R7,3 Billion**

The main sources of income are

- Property Rates= R11,3 Billion
- Electricity= R29,2 Billion
- Water & Sanitation = R14,8 Billion
- Refuse Removal= R1,8 Billion
- Other Income = R6,2 Billion

This income is informed by the following tariff increases

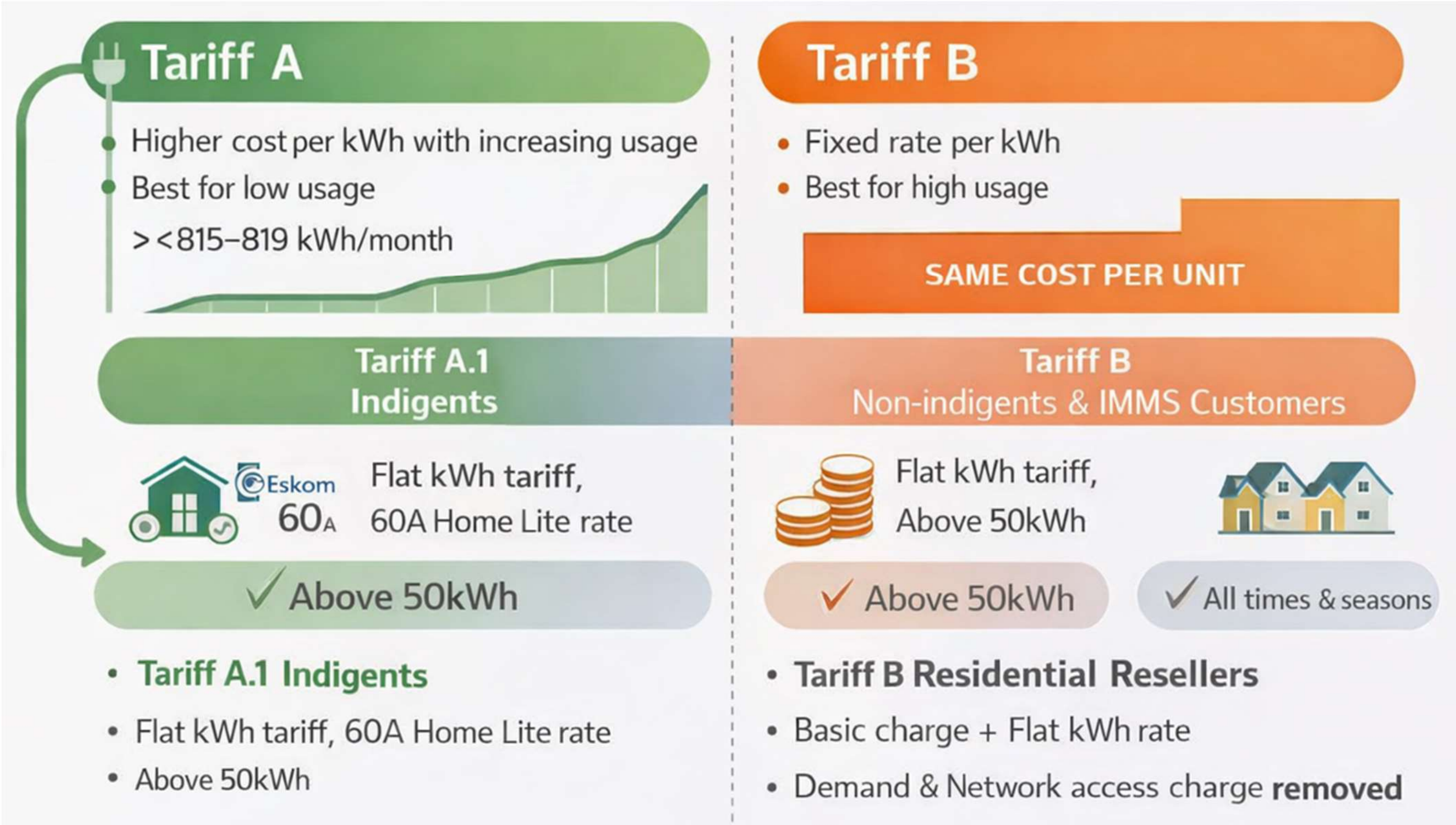
PROPOSED TARIFF INCREASES		
Service	**Proposed Tariff**	**Factors influencing proposed tariffs**
Water	14% increase	Subject to Rand Water tariffs **(This tariff is out of CoE's control)**
Sanitation	8,35% increase	To address ERWAT constraints as we are operating at limited capacity which prevents City's growth
Refuse removal	3,7% increase	To fund procurement of specialised vehicles to improve efficiency
Energy	Ranges between 8,76% & 9,01%	Subject to NERSA **(This tariff is out of CoE's control)**
Assessment rates	3,7% increase	Based on Consumer Price Index (CPI)
Building plans	3.7% Increase	Based on Consumer Price Index (CPI)



PROPOSED SUNDRY TARIFF INCREASES		
Service	**Proposed Tariff**	**Factors influencing proposed tariffs**
Libraries and auditoriums	No increase	
Cemeteries and crematoriums	3.7% increase	Based on CPI
Hiring or park facilities	3.7% increase	Based on CPI
Sports and recreation fees	No increase	
Municipal bus services	3.7% increase	Based on CPI
Arts, Culture and Heritage services	No increase	



Difference between Tariff A & Tarif B on Electricity



COE REVENUE COLLECTION RATE				
Financial Year	Total Billed	Total Receipts	% Collection	% Shortfall
2020-21	29 860 717 737	26 777 492 237	89,67%	-0.67%
2021-22	35 255 633 227	29 982 788 907	85,04%	0.04%
2022-23	35 205 292 065	31 932 435 376	90,70%	0.70%
2023-24	38 099 638 597	34 292 899 051	90,01%	0.01%
2024-25	41 676 350 200	37 871 897 785	90.87%	0.87%
2025-26	31 746 798 888	27 798 712 294	87.56%	-2.44%

CITY'S BUDGET FOCUS AREAS (Repairs and Maintenance Per Department)

Increased allocation on Repairs and Maintenance prioritising Trading Services to address majority of ward priorities that are operational in nature (over R300m increase)

DEPARTMENT	2025/26 ADJUSTED BUDGET	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Energy	1,525,010,478	1,848,052,013	1,995,896,237	2,155,568,022
Roads and Transport Management	883,633,957	1,184,718,957	1,279,496,475	1,381,856,193
Water and Sanitation	605,903,039	637,818,686	761,664,793	822,597,980
Waste Management Business Unit	238,644,823	273,656,269	295,548,770	319,192,576
Ekurhuleni Water Care Company (ERWAT)	192,393,846	222,415,947	250,404,592	280,191,608
Real Estate and Development Planning	121,972,178	75,703,153	81,759,406	88,300,158
Community Safety	72,460,894	81,132,947	88,703,581	95,799,868
Community Services	137,077,366	137,077,366	148,043,560	159,887,046
Human Settlements	21,059,700	21,059,700	22,744,478	24,564,039
Ekurhuleni Housing Company (EHC)	11,600,411	4,968,930	5,287,592	5,458,428
Grand Total	3,822,195,010	4,607,439,979	5,058,972,273	5,473,192,642

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Alberton	93 202 075	139 532 631	145 460 000
Benoni	86 735 956	99 871 680	156 164 000
Boksburg	151 954 000	188 448 500	224 714 000
Brakpan	80 995 000	90 314 000	130 226 000
Daveyton	108 800 000	122 468 000	109 586 000
Duduza	27 500 000	34 400 000	39 921 495

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Edenvale	26 200 000	58 300 000	80 500 000
Etwatwa	38 500 000	48 987 500	36 500 000
Germiston	11 329 730	14 449 497	16 449 497
Katlehong 1	65 000 000	58 800 000	44 400 000
Katlehong 2	15 500 000	55 000 000	86 800 000
Kempton Park	267 763 799	316 936 443	493 702 000

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Nigel	53 787 239	69 476 292	53 500 000
Springs	97 926 853	220 347 194	234 300 000
Tembisa 1	65 250 000	85 300 000	88 965 000
Tembisa 2	93 288 090	142 056 597	172 152 000
Thokoza	24 220 000	38 285 000	49 228 000
Tsakane	44 287 239	89 560 920	71 511 000

DRAFT CAPITAL BUDGET PER CUSTOMER CARE AREAS

Customer Care Area	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Kwa-Thema	76 470 000	82 050 000	66 674 000
Vosloorus	141 782 000	132 577 590	206 979 000

Proposed policy review

Debt Relief and Rehabilitation Incentive:

- Increasing the write off from 70% to 75% on all the accounts that are 12 months and above for Households.
- A 10% debt write off on business over above the 100% write off on interest and extending the tempering waiver for a period for Residents only.
- Extending of the debt relief to the City's rental stock.

Credit Control:

- Exercising of credit control on overconsumption by indigents and the consideration of opening of criminal cases for constant deliberate tempering.
- Clearing of the deceased accounts in an instance of impractical claim against a deceased estate, a process that will be subjected to application and verification.

Indigent Support:

- Abolishing of a criteria that declines indigent application on the basis of two accounts with the approval for a single benefit.
- Improving the ease of application by re-affirming the admissibility of the affidavits in the absence of the letter of authority as well as the end to end management of indigent application.

Proposed policy review

Water losses:

- Fixing of water leakages by the City inside household's properties as and when reported and detected.

Stolen service connection cable:

- Removal of the liability by the account holders for cable theft outside properties.

Investment Support:

- Introduction of a minimum investment support package to attract private sector investment and collaboration.

Energy Pricing and Tariff Policy:

- The City will from inclining Block Tariffs to a Flat Rate Tariff, aligned to the approach used by Eskom. - 0-50kWh = Free Basic Electricity – Above 50kWh = Flat tariff with cross-subsidization.

GENERAL CoE CHALLENGES

- The **significant outstanding debts and nonpayment for services rendered** limits available resources, making it challenging for the City to address all community needs within a single financial year.
- **Growing population** results in growing demand for services and resources which need to be addressed with limited resources**.**
- **Aging and constrained infrastructure** which requires resources to be allocated to refurbishments, upgrades and repairs.
- **Theft and vandalism of infrastructure –** city is increasing efforts to both prevent and respond to incidents.

How to submit inputs

- Participation in public meetings
- Visiting the My CoE APP

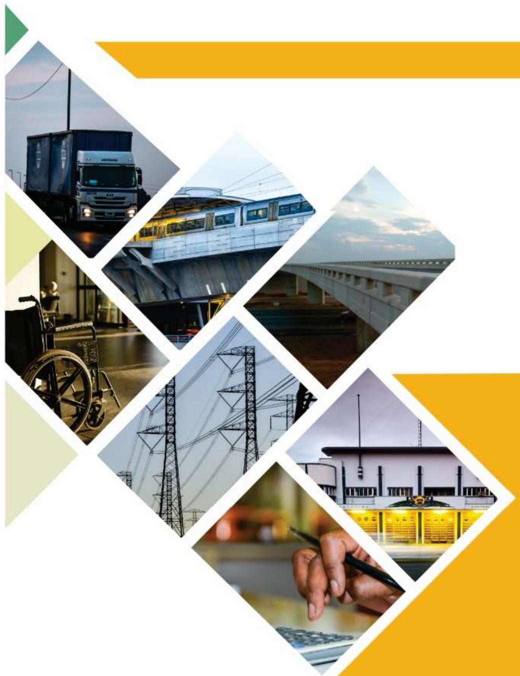
For more Information, Comments & Pre-registration:
- Please visit: https://www.ekurhuleni.gov.za/idp/
- Scan the QR code
- Visit Customer Care Centre for assistance

Residents are encouraged to report suspected cases of fraud, corruption & theft to the City.

Hotline: 0800 102 201

Closing date for submitting comments is **24 April 2026.**

2026/2027 IDP and 20206/2027-2028/2029 Municipal Budget



Thank you