

**2026/2027 IDP and
2026/2027-2028/2029
Municipal Budget**



EKURHULENI IDP AND BUDGET



LOGISTICS

1. Opening and Welcome
2. Purpose of the meeting
3. Draft IDP and Draft Budget Presentation
4. Discussions
5. Closure



Meeting Purpose

To present to the community of the City of Ekurhuleni Metropolitan Municipality the following:

The City of Ekurhuleni Draft 2026/2027 Amended Integrated Development plan (IDP)
and

The City of Ekurhuleni Draft 2026/2027 -2028/2029 Medium Term Revenue and Expenditure Framework
(MTREF)



Section 1

Public Comments Process

**Draft 2026/2027-Integrated Development Plan
and
Draft 2026/2027-2028/2029 Medium Term Revenue Expenditure
Framework (MTREF)**



Legislative Context: Community and Stakeholder Participation

Section 16 (1) which states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance, and must for this purpose;

(a) encourage, and create conditions for, the **local community to participate** in the affairs of the municipality, including in:

- (i) **the preparation, implementation and review of its integrated development plan** in terms of Chapter 5.
- (ii) the establishment, implementation and review of its performance management system in terms of Chapter 6,
- (iii) the monitoring and review of its performance, including the outcomes and impact of such performance,
- (iv) **the preparation of its budget**, and
- (v) strategic decisions relating to the provision of municipal services in terms of Chapter 8.

(b) contribute to building the capacity of;

- (i) the local community to enable it to participate in the affairs of the municipality, and
- (ii) councillors and staff, to foster community participation, and

(c) use its resources, and annually allocate funds in its budget, as may be appropriate for the purpose of implementing paragraphs (a) and (b).

Section 16 (2) states that subsection (1) must not be interpreted as permitting interference with a municipal councils right to govern and to exercise the executive and legislative authority of the municipality.

The Local Government Municipal Finance Management Act 56 of 2003 in Section (22)(a) requires the accounting officer of a municipality to immediately after an annual budget is tabled in a municipal council

(a) in accordance with Chapter 4 of the Municipal Systems Act

(i) **make public the annual budget.**

(ii) **invite the local community to submit representations** in connection with the budget; and

(b) submit the annual budget

(i) to the National Treasury and the relevant provincial treasury,

(ii) to national or provincial organs of state and to other municipalities affected by the budget.

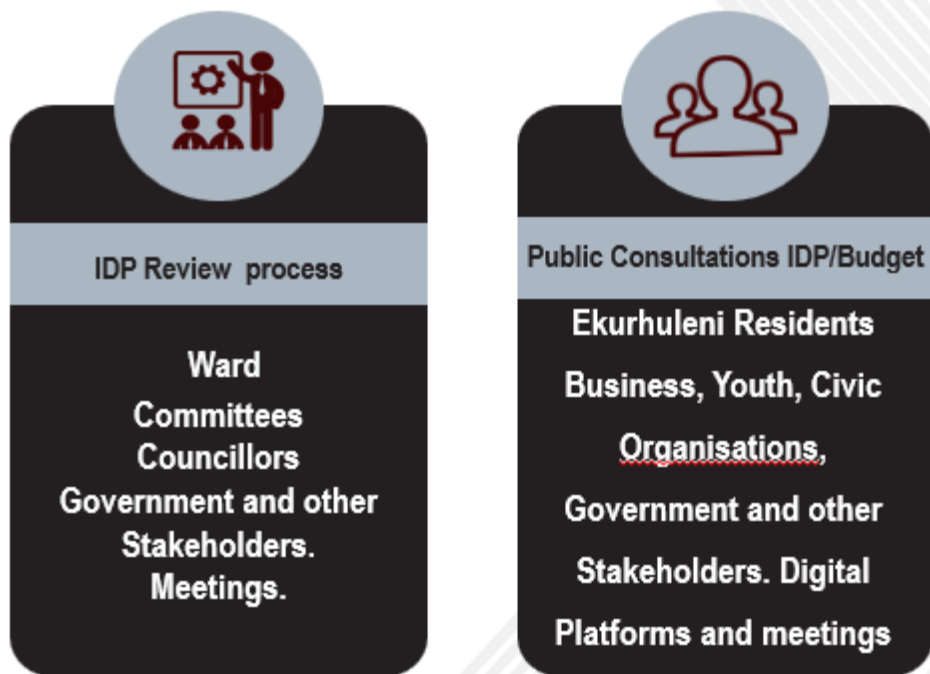


Legislative Context: Community and Stakeholder Participation

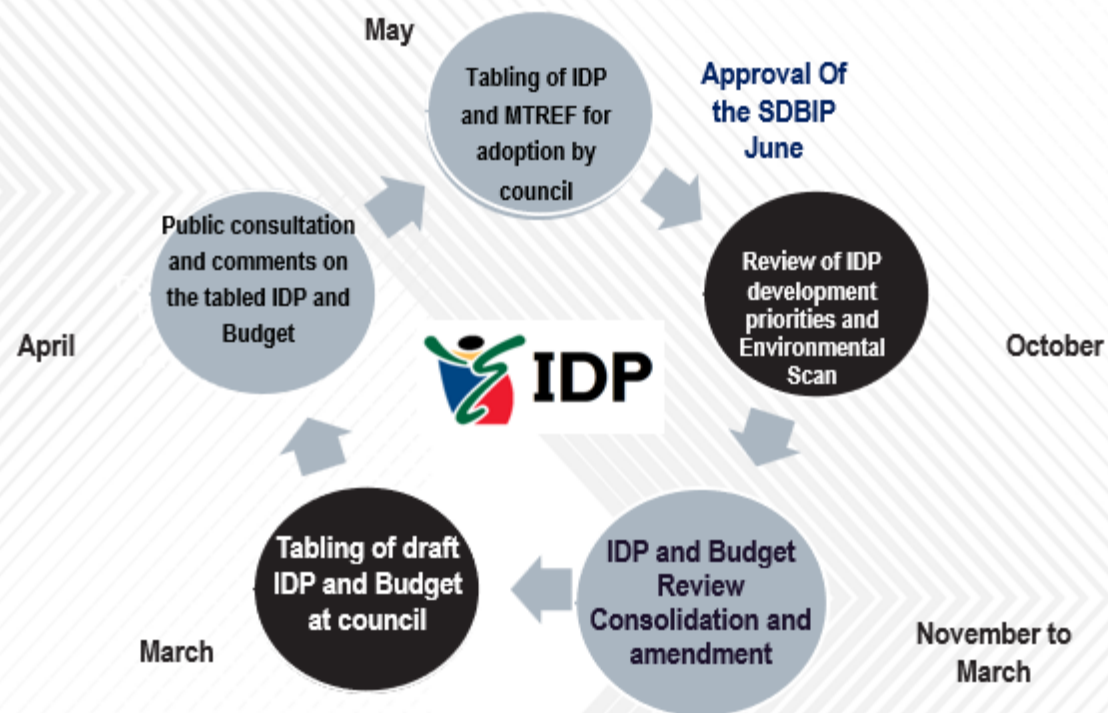
- **Amendment to the IDP may not be adopted** by a municipal council unless the proposed amendment has been **published for public comment for a period of 21 days** in a manner that allows the public an opportunity to make representations with regard to the proposed amendment as required by section 3 (4) (b) of the Local Government Municipal Planning and Performance Management Regulations 2001.



COE IDP AND BUDGET STAKEHOLDER CONSULTATION



COE IDP AND BUDGET PROCESS



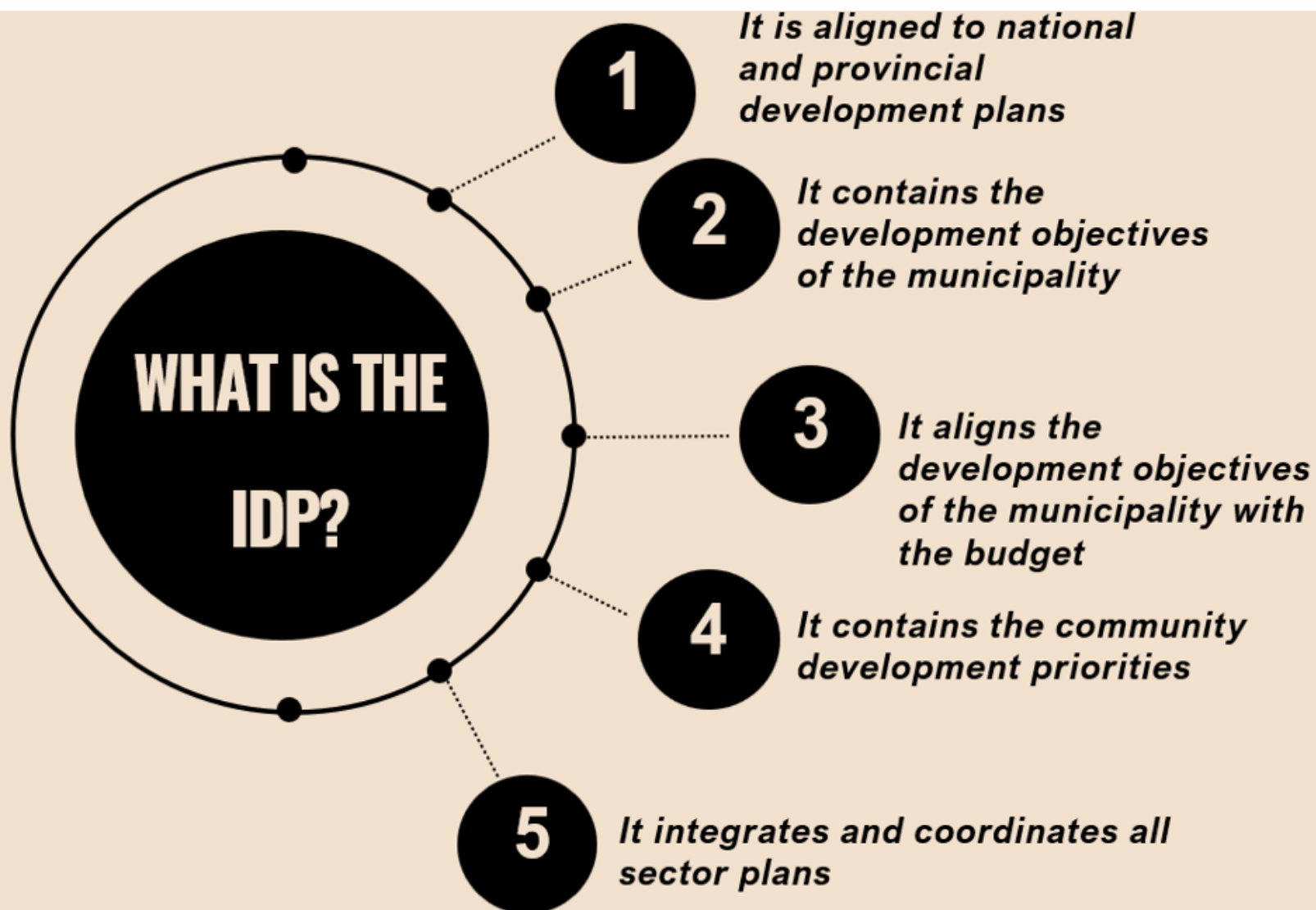


Section 2

What is the IDP and the Budget?



The IDP is a 5-year inclusive strategic plan for the development of the municipality as required by the Local Government Municipal Systems Act 32 of 2000





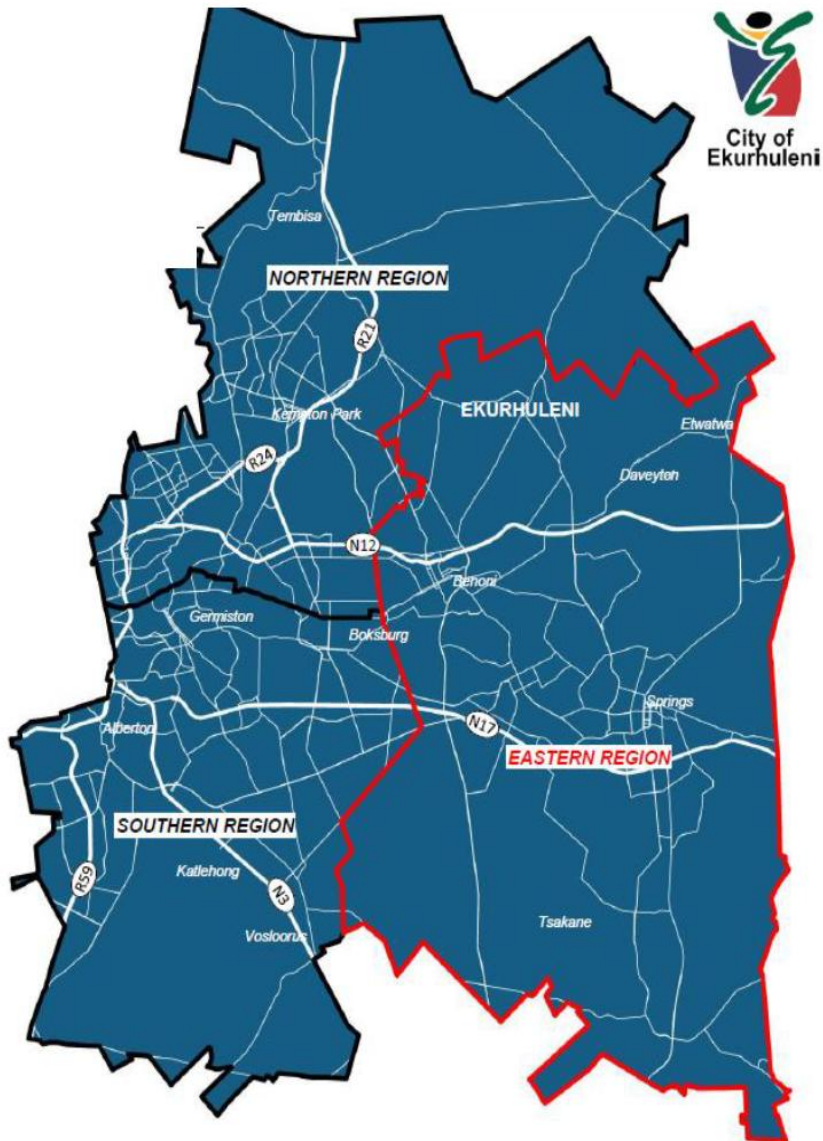
The Medium-Term Revenue and Expenditure Framework, or the MTREF, provides the budgets for the various projects/services that the City will implement in the next financial year (budget year) – and the two years following the budget year. It is a requirement of the Local Government Municipal Finance Management Act, 56 of 2003.





Section 3

Draft 2026/2027-CoE Amended Integrated Development Plan

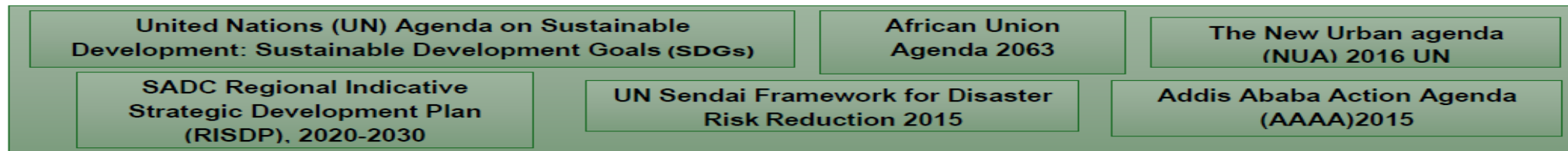


Area	197,592 hectares - 10.9% of Gauteng's land mass of 18,176km (GCOGTA, 2023).
Population	4 066 691 (Statistics South Africa 2022)
Households	1 421 003 (Statistics South Africa 2022).
Functional Literacy Rate	94.84% (South Africa Regional eXplorer 2024).
Economically Active Population – Ages 15 and 65	1.8 million in 2024 (Statistics South Africa 2024).
Working age population- Ages of 15 and 64	2.85 million in 2024 (Statistics South Africa 2024).
GDP	R497 billion 20.06% to the Gauteng Province and 6.76% to the National GDP, (South Africa Regional eXplorer 2024).
Unemployment	33.4% (Statistics South Africa 2024).
Access to sanitation	91,2% (Statistics South Africa 2024).
Access to refuse removal services/waste collection	91% (Statistics South Africa 2024). 89% receive these services on a regular basis (weekly).
Access to piped water in dwelling	99% have access to water (74% in the house, 20% in the yard and 5% communal standpipe, 0,8% no water)
Electricity for lighting	93% use electricity for lighting



City of Ekurhuleni Planning Context

Summary of International/Regional Policies/Commitments/Global Governance Frameworks



Summary National and Provincial Plans/Policies



Summary City of Ekurhuleni Plans



City of Ekurhuleni Growth and Development Strategy 2055 (GDS 2055)

Re-urbanise
to achieve
sustainable urban
integration

Re-industrialise
to achieve to job
creating economic
growth

Re-generate to
achieve
environmental
wellbeing

Re-mobilise
to achieve social
empowerment;
and

Re-govern to
achieve effective
cooperative
governance

Future Vision

Delivering City (2012-2020)

Well managed, resourced,
financially sustainable.
No service delivery
challenges

Capable City (2020 - 2030)

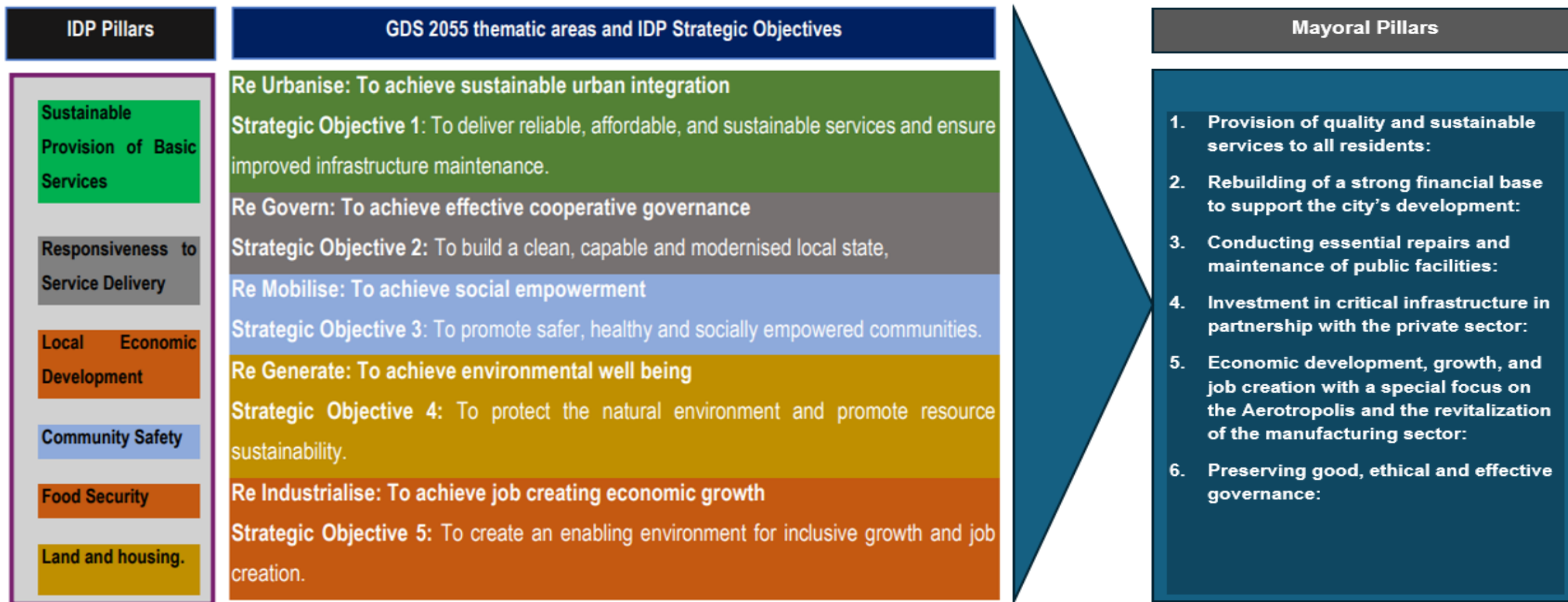
Inclusive industrial
economy. Meaningful
reduction of unemployment
and poverty

Sustainable City (2030 - 2055)

Clean, green and sustainable
African manufacturing
complex, and city
development network



GDS 2055, IDP Programmes, IDP Strategic Objectives and Mayoral Pillars





IDP Community Development Priorities

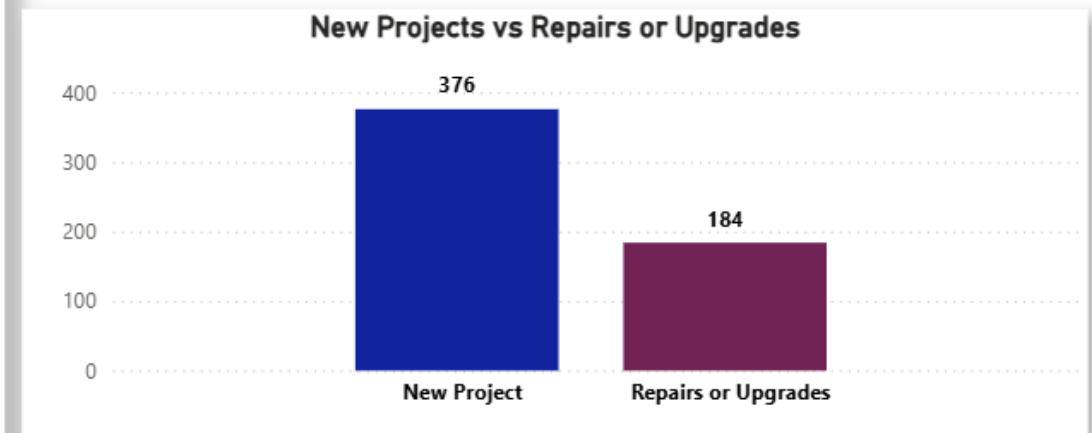
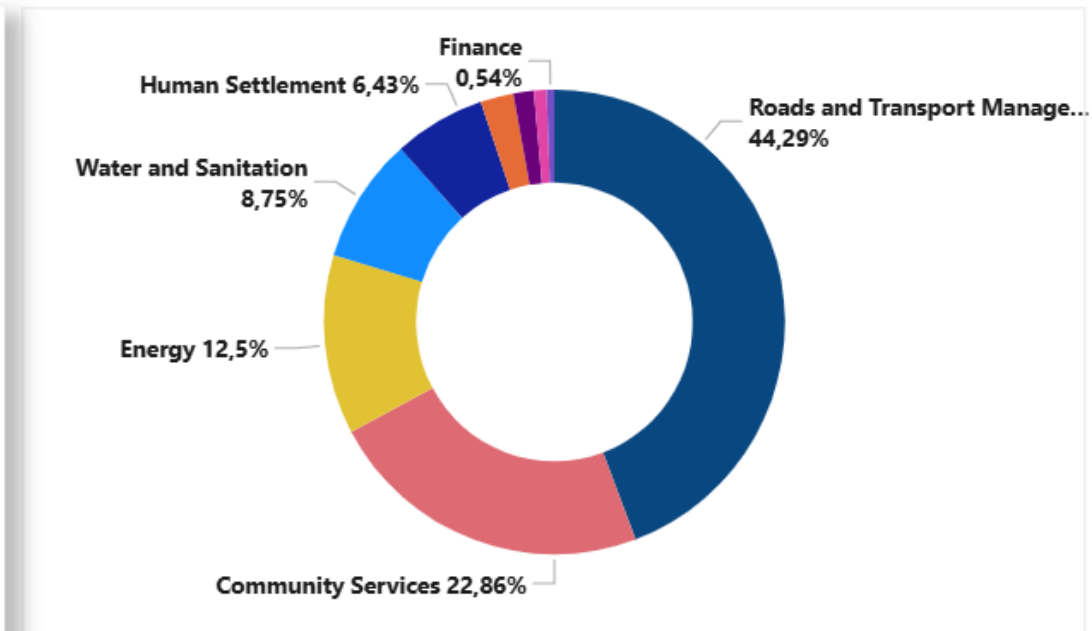
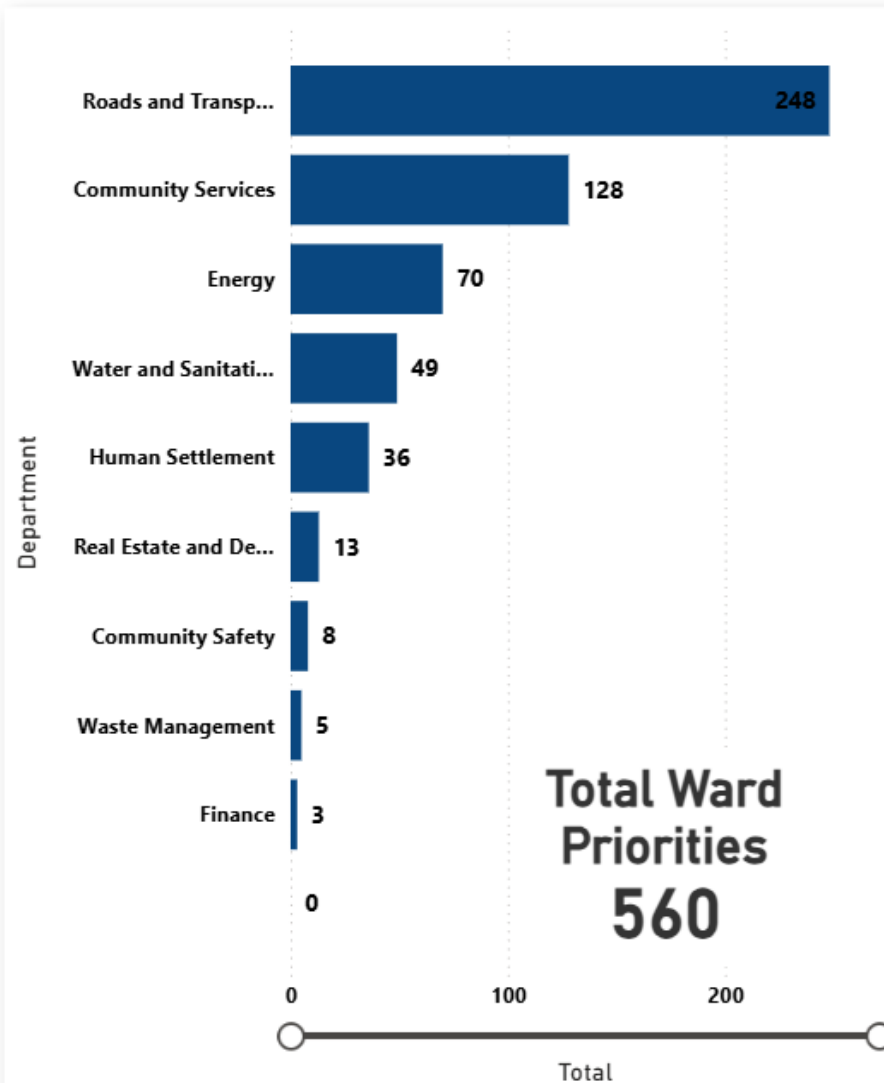
- Community development priorities are priorities collected from the community as part of the IDP and Budget process.
- In the City of Ekurhuleni, these are collected per ward (Ward Participatory System) and are referred to as ward priorities
- They are priorities required in terms of Section 29(1) (b) of the Local Government **Municipal Systems Act, 32 of 2000** which requires that the process followed by the municipality to draft its integrated development plan must:

Through appropriate mechanisms, processes and procedures established in terms of Chapter 4, allow for the local community to be consulted on its development needs and priorities and for them to participate in the drafting of the integrated development plan.

- The CoE Ward priorities were reviewed during the IDP and Budget review process on **7 to 16 October 2025** in preparation for the 2026/2027 IDP and 2026/2027-2028-2029 MTREF.

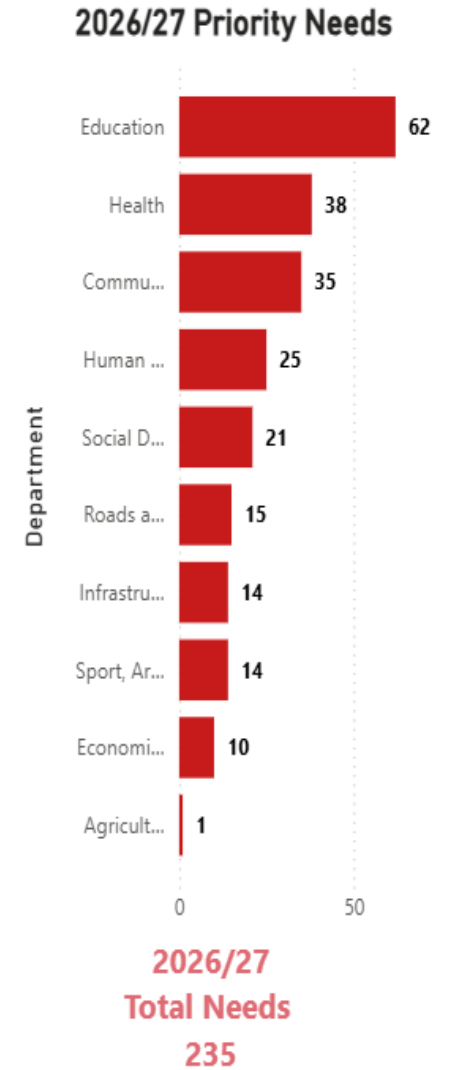
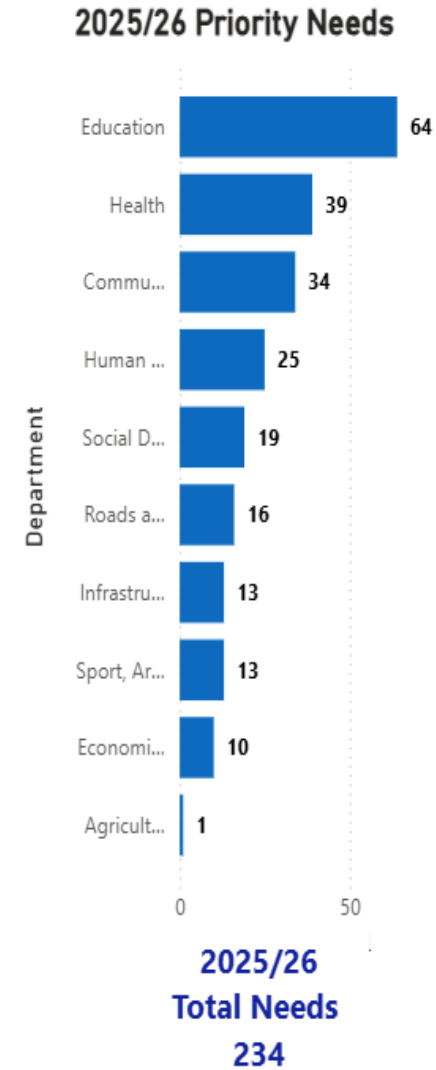
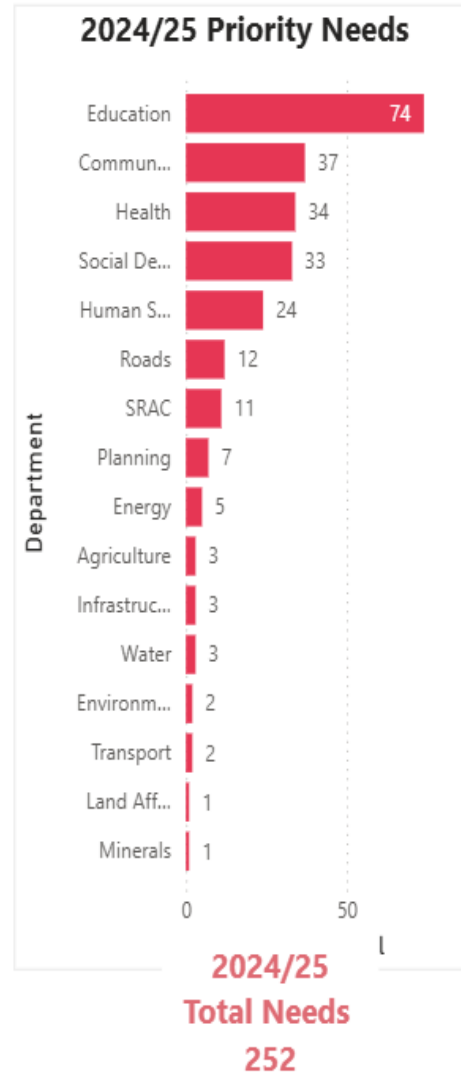
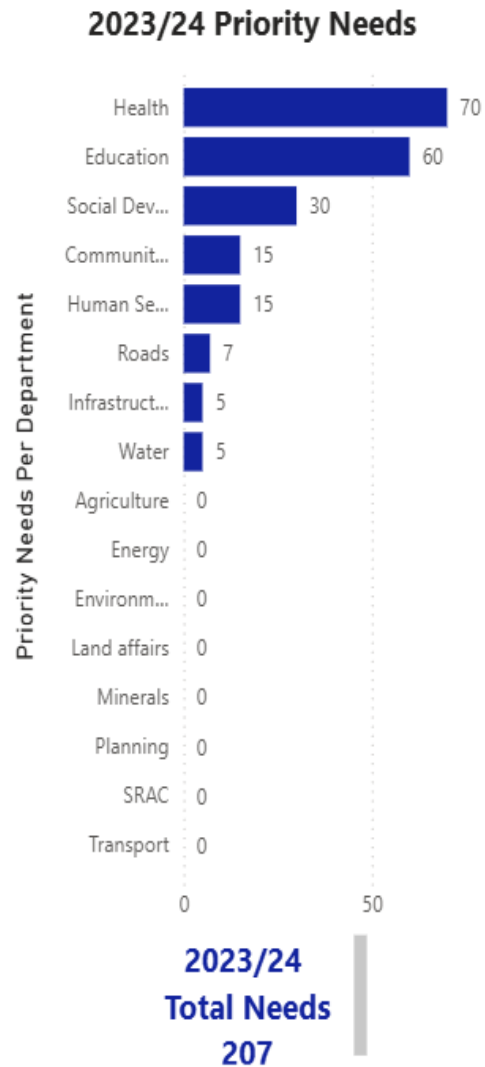
Ward Priorities that are of local government competence (City of Ekurhuleni)

2026/2027 Reviewed Ward Priorities





**Ward
Priorities
that are not
of local
government
competence
(referred to
the National/
Provincial
Government
Departments**





National/ Provincial Legislative Competencies (Unfunded Mandates)

The Constitution of the Republic of South Africa, 1996 Schedule 4 Part A

Functional areas of concurrent National and Provincial Legislative Competence

- **Education** at all levels excluding tertiary education
- **Health Services** (Schedule 4 Part B: requires municipalities to provide Municipal Health Services)
- **Housing** (Shared mandate with municipalities)
- **Police**
- **Public Transport** (Schedule 4 Part B requires municipalities to provide Municipal Public Transport)
- **Vehicle Licensing**
- **Welfare Services**

The Constitution of the Republic of South Africa, 1996 Schedule 5 Part A

Functional areas of Exclusive Provincial Legislative Competence

- **Ambulance Services**
- **Libraries** and other National Libraries
- Provincial **Recreation and Amenities**

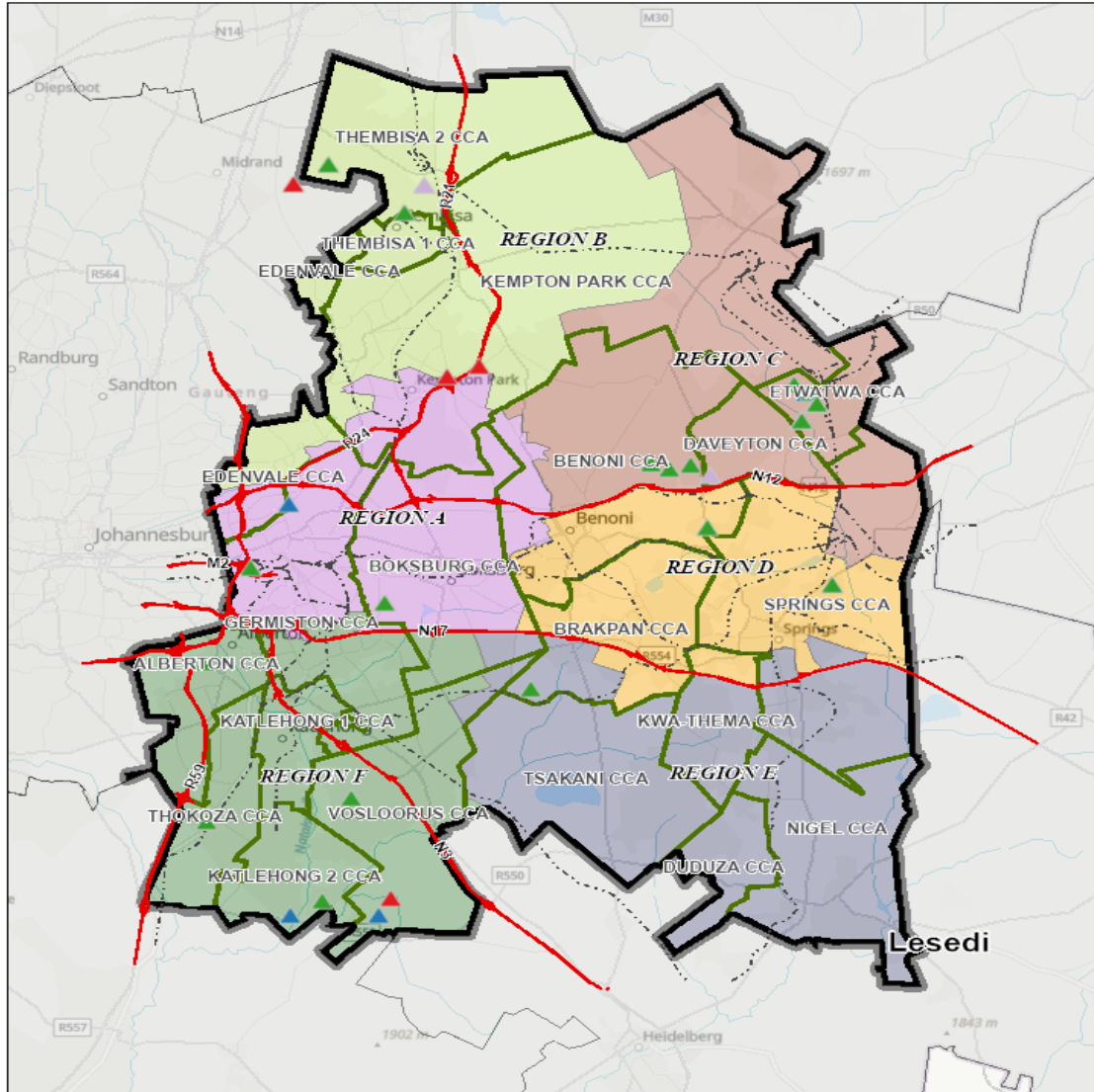
(Schedule 5 Part B: requires municipalities to provide **Municipal Parks and Recreation** and Local amenities)

- Provincial Sports

(Schedule 5 Part B: requires municipalities to provide **Local Sports Facilities**)



GPG projects in COE



Departments	Number of Projects
Education	32
Human Settlement	14
Health	28
Roads	7
Social Development	20
TOTAL	101



Section 4

2026/2027-2028/2029 Medium Term Revenue Expenditure Framework (MTREF)



2026/27-2028/2029 Medium Term Expenditure Framework

Capital Budget

Capital Budget is used to fund service infrastructure needs of the community such as:

- ✓ Construction and upgrading of Metro trading services (Energy, Water and Sanitation and Waste management) and Roads
- ✓ Network enhancement
- ✓ Electrification of houses and other needs

Operational Budget

Operating Budget is used to fund the day-to-day activities of the City such as:

- ✓ Bulk purchases of electricity and water
- ✓ Repairs and maintenance of infrastructure
- ✓ Grass cutting
- ✓ Maintenance of parks and recreational facilities
- ✓ Metro policing and other activities.



City's budget focus areas

✓ **Mayoral Pillars:**

- Provision of quality and sustainable services to all residents.
- Rebuilding of a strong financial base to support the city's development.
- Conducting of essential repairs and maintenance of public facilities.
- Investment into critical infrastructure in partnership with the private sector.
- Economic development growth and job creation with a special focus on the Aerotropolis. and revitalisation of the manufacturing sector.
- Preserving Good and Ethical governance.



SOURCES OF FUNDING – CAPITAL BUDGET

**CAPITAL
BUDGET
R 3,3 Billion**

Internally generated
Funds = R768 Million
(23%)

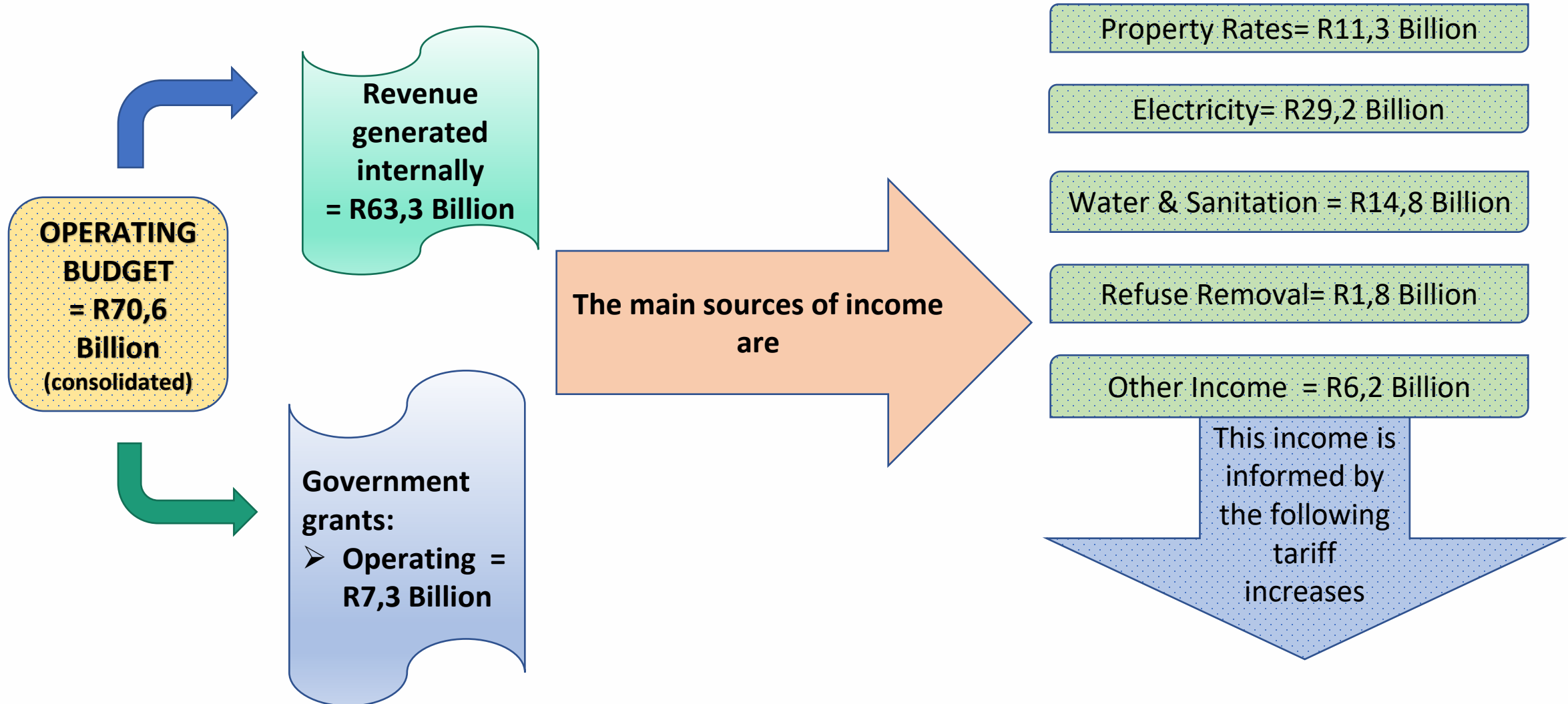
Government grants
= R2,6 Billion (77%)

Money generated
From sale of
water &
Electricity,
property rates
collections and
all other services

Grants and
subsidies from
other sphere of
government
e.g.USDG, PTNG



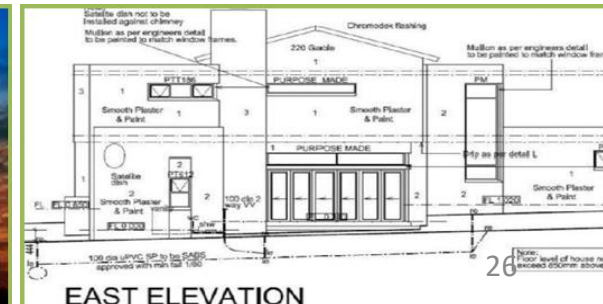
SOURCES OF FUNDING – OPERATING BUDGET





PROPOSED TARIFF INCREASES

Service	Proposed Tariff	Factors influencing proposed tariffs
Water	14% increase	Subject to Rand Water tariffs (This tariff is out of CoE's control)
Sanitation	8,35% increase	To address ERWAT constraints as we are operating at limited capacity which prevents City's growth
Refuse removal	3,7% increase	To fund procurement of specialised vehicles to improve efficiency
Energy	Ranges between 8,76% & 9,01%	Subject to NERSA (This tariff is out of CoE's control)
Assessment rates	3,7% increase	Based on Consumer Price Index (CPI)
Building plans	3.7% Increase	Based on Consumer Price Index (CPI)





PROPOSED SUNDRY TARIFF INCREASES

Service	Proposed Tariff	Factors influencing proposed tariffs
Libraries and auditoriums	No increase	
Cemeteries and crematoriums	3.7% increase	Based on CPI
Hiring of Parks, Sports and Recreation facilities	3.7% increase	Based on CPI
Municipal bus services	3.7% increase	Based on CPI
Arts, Culture and Heritage services	No increase	

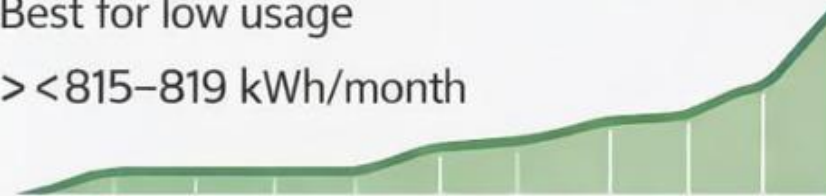




Difference between Tariff A & Tariff B on Electricity

Tariff A

- Higher cost per kWh with increasing usage
 - Best for low usage
- > < 815–819 kWh/month



Tariff A.1 Indigents



Flat kWh tariff,
60A Home Lite rate

✓ Above 50kWh

- **Tariff A.1 Indigents**
- Flat kWh tariff, 60A Home Lite rate
- Above 50kWh

Tariff B

- Fixed rate per kWh
- Best for high usage

SAME COST PER UNIT

Tariff B

Non-indigents & IMMS Customers



Flat kWh tariff,
Above 50kWh



✓ Above 50kWh

✓ All times & seasons

- **Tariff B Residential Resellers**
- Basic charge + Flat kWh rate
- Demand & Network access charge **removed**

**COE REVENUE COLLECTION RATE**

Financial Year	Total Billed	Total Receipts	% Collection	% Shortfall
2020-21	29 860 717 737	26 777 492 237	89,67%	-0.67%
2021-22	35 255 633 227	29 982 788 907	85,04%	0.04%
2022-23	35 205 292 065	31 932 435 376	90,70%	0.70%
2023-24	38 099 638 597	34 292 899 051	90,01%	0.01%
2024-25	41 676 350 200	37 871 897 785	90.87%	0.87%
2025-26	31 746 798 888	27 798 712 294	87.56%	-2.44%

CITY'S BUDGET FOCUS AREAS (Repairs and Maintenance Per Department)

Increased allocation on Repairs and Maintenance prioritising Trading Services to address majority of ward priorities that are operational in nature (over R300m increase)

DEPARTMENT	2025/26 ADJUSTED BUDGET	2026/27 DRAFT BUDGET	2027/28 DRAFT BUDGET	2028/29 DRAFT BUDGET
Energy	1,525,010,478	1,848,052,013	1,995,896,237	2,155,568,022
Roads and Transport Management	883,633,957	1,184,718,957	1,279,496,475	1,381,856,193
Water and Sanitation	605,903,039	637,818,686	761,664,793	822,597,980
Waste Management Business Unit	238,644,823	273,656,269	295,548,770	319,192,576
Ekurhuleni Water Care Company (ERWAT)	192,393,846	222,415,947	250,404,592	280,191,608
Real Estate and Development Planning	121,972,178	75,703,153	81,759,406	88,300,158
Community Safety	72,460,894	81,132,947	88,703,581	95,799,868
Community Services	137,077,366	137,077,366	148,043,560	159,887,046
Human Settlements	21,059,700	21,059,700	22,744,478	24,564,039
Ekurhuleni Housing Company (EHC)	11,600,411	4,968,930	5,287,592	5,458,428
Other Supporting Departments	12,438,318	120,836,011	129,422,789	139,776,724
Grand Total	3,822,195,010	4,607,439,979	5,058,972,273	5,473,192,642



Proposed policy review

Debt Relief and Rehabilitation Incentive:

- Increasing the write off from 70% to 75% on all the accounts that are 12 months and above for Households.
- A 10% debt write off on business over above the 100% write off on interest and extending the tempering waiver for a period for Residents only.
- Extending of the debt relief to the City's rental stock.

Credit Control:

- Exercising of credit control on overconsumption by indigents and the consideration of opening of criminal cases for constant deliberate tempering.
- Clearing of the deceased accounts in an instance of impractical claim against a deceased estate, a process that will be subjected to application and verification.

Indigent Support:

- Abolishing of a criteria that declines indigent application on the basis of two accounts with the approval for a single benefit.
- Improving the ease of application by re-affirming the admissibility of the affidavits in the absence of the letter of authority as well as the end to end management of indigent application.



Proposed policy review

Water losses:

- Fixing of water leakages by the City inside household's properties as and when reported and detected.

Stolen service connection cable:

- Removal of the liability by the account holders for cable theft outside properties.

Investment Support:

- Introduction of a minimum investment support package to attract private sector investment and collaboration.

Energy Pricing and Tariff Policy:

- The City will move from inclining Block Tariffs to a Flat Rate Tariff, aligned to the approach used by Eskom. - 0-50kWh = Free Basic Electricity – Above 50kWh = Flat tariff with cross-subsidization.



Section 5

Specific Customer Care Area Presentation



Section 3:

Specific Customer Care Area Presentation



KEMPTON PARK CUSTOMER CARE AREA



Facts about Kempton Park



Total Wards

8



Population

199 188



Registered Properties

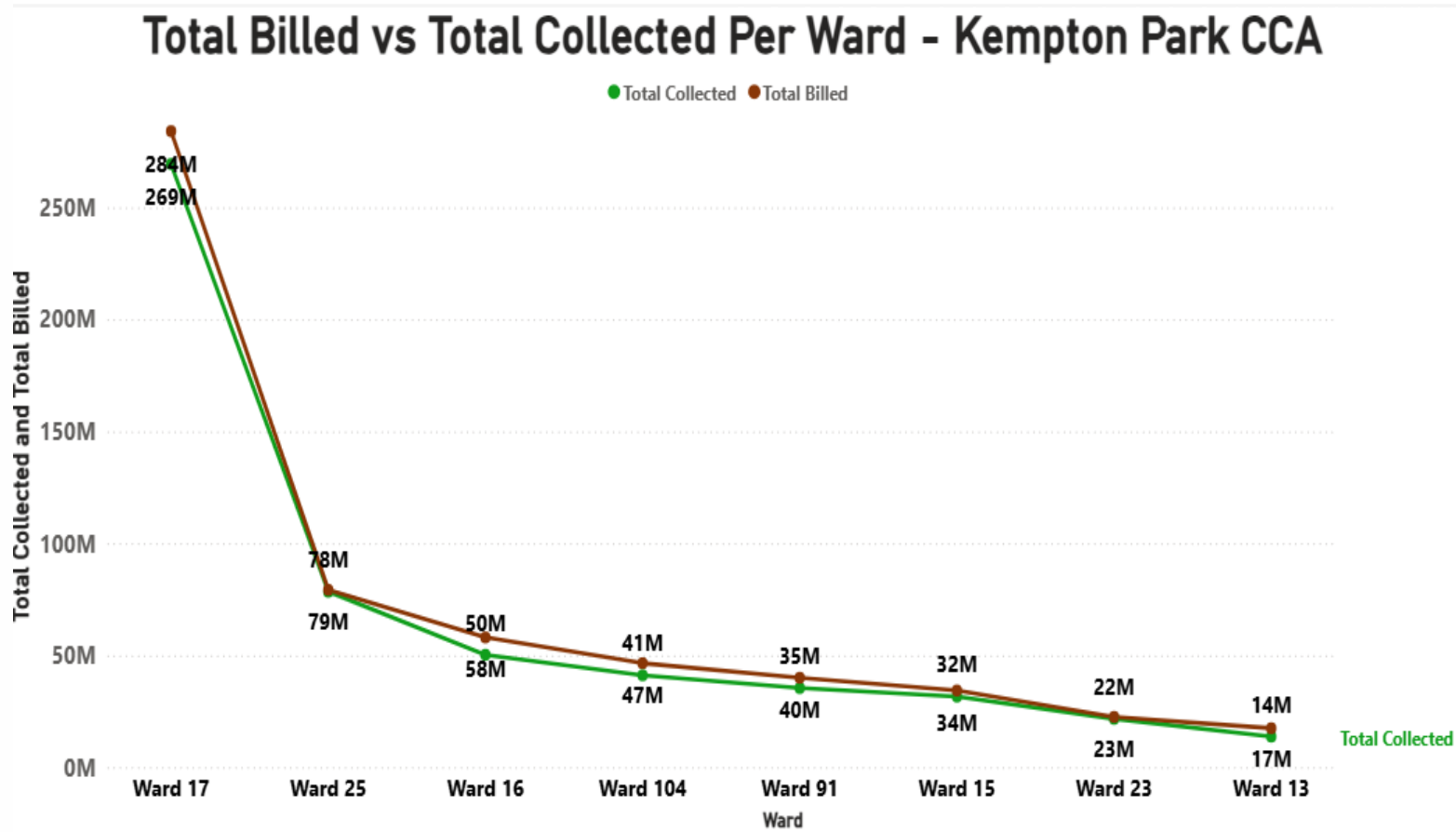
62 029



Collection Rate

95,51%

Number of Informal Settlements: 6



COLLECTION RATE PER WARD

Ward	% Collection
Ward 13	85,31
Ward 15	96,44%
Ward 16	69,35%
Ward 17	101,92%
Ward 23	100,83%
Ward 25	103,22%
Ward 91	93,22%
Ward 104	95,86%



DEPARTMENT

Top 3 Issues Reported: Kempton Park CCA

1. Power failure
2. Water pressure is low
3. Sewer blockage





Community and Stakeholder Engagement: Kempton Park Priorities



Departments	Number of Needs
Community Services (Parks and Cemeteries)	2
Community Services (SRAC-Operations, Sport and Recreation)	7
Energy Business Unit	1
Roads and Transport Management	25
Roads and Transport Management (Public Transport Operations)	2
Waste Management Business Unit	1
Water and Sanitation Business Unit	2
TOTAL	40



Funded IDP Priorities

New Department	Project Name	Project ID	CCA	Ward	Revised Budget Request Year 2026/27	Revised Budget Request Year 2027/28	NEW Budget Request Year 2028/29
Roads & Transport Management	Tarring of roads and construction of stormwater system in Marister. Larch Street; Muller street	62313	Kempton Park	25	-		2 000 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Lilyvale. Marigold street; Small Street.	62311	Kempton Park	25	-		2 000 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Bredell. 8th Avenue; Killarney Street	62305	Kempton Park	25	500 000	1 500 000	500 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Marister. Larch Street; Muller street	62313	Kempton Park	25	-		2 000 000



2025/2026 Budget Progress Report

Department	Project Name	Progress
Community Services	Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	We are currently waiting for finance comments for the report to serve at BEC for the appointment of the service provider.
Human Settlement	Mega Project: Esselen Park - Witfontein (Mega - Tembisa Triangle) - Birchleigh North Ext 4	The project is a service stand project, we are currently busy with the planning stage of the project and we foresee that the budget will not be spent, hence the request for the redirection.
Water and Sanitation	Pomona: New Eastern O/F sewer Phase 3 (Kempton Park)	Contractor on site and need to complete 2025/26 FY SCOPE
Water and Sanitation	Serengeti pump station	Contractor on site and need to complete 2025/26 FY SCOPE
Roads & Transport Management	SW Upgrades: (N) Isimuku SW	Funds to be re-allocated to other urgent service delivery needs.
Community Services	Upgrade Kempton park swimming pool	Due to the late appointment of contractors and consultants by EPMO, the department does not have sufficient time to implement and spend the allocation of R11,500,000. As a result, the funds will be moved to the Ebuhleni Swimming Pool project, which is at the same stage of implementation as the Kempton Park Swimming Pool project. The funds will be recovered in the 2026/27 financial year from the same project.

New Department	Project Name	Project ID	CCA	Ward	Revised Budget Request Year 2026/27	Revised Budget Request Year 2027/28	NEW Budget Request Year 2028/29
Waste Business Unit	Weighbridge Installation, calibration and ancillary works at the Highveld Transfer Station.	62227	Kempton Park	16		500 000	5 000 000
Waste Business Unit	Weighbridge Installation, calibration and ancillary works at the Norkem park Offloading Facility	62357	Kempton Park	91		1 500 000	1 000 000
Roads & Transport Management	Upgrading Bergriver Drive Stormwater	62158	Kempton Park	13, 104	500 000	1 000 000	1 000 000
Water and Sanitation	Upgrade sewer pipelines in Isando	62389	Kempton Park	17		-	1 000 000
Waste Business Unit	Upgrade of the Highveld Transfer Station	62290	Kempton Park	16	1 700 000	7 500 000	5 000 000
Human Settlement	Thembisa phase 4 NMT	42003	Kempton Park	15, 16	6 000 000	8 000 000	8 411 000
Water and Sanitation	Telemetry(Kempton Park)	34653	Kempton Park	16, 17	1 500 000	1 000 000	2 000 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Marister. Larch Street; Muller street	62313	Kempton Park	25	-		2 000 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Lilyvale. Marigold street; Small Street.	62311	Kempton Park	25	-		2 000 000
Roads & Transport Management	Tarring of roads and construction of stormwater system in Bredell. 8th Avenue; Killarney Street	62305	Kempton Park	25	500 000	1 500 000	500 000
Roads & Transport Management	SW Upgrades: (N) Isimuku SW	37812	Kempton Park	13	3 000 000	3 000 000	2 500 000
Roads & Transport Management	SW Upgrades (N) Norkem Park Stormwater System including the PAN	60967	Kempton Park	104	3 000 000	3 000 000	500 000
Roads & Transport Management	SW Terenure (Aldo and others)	62007	Kempton Park	104	3 500 000	-	1 500 000
Roads & Transport							

Water and Sanitation	Serengeti pump station	62259	Kempton Park	25	18 500 000	3 000 000	3 000 000
ERWAT	Scientifix Service - Supply, Delivery, Installation of Various laboratory Equipment		Kempton Park	Multi wards	5 000 000	6 000 000	4 000 000
Water and Sanitation	Replace , upgrade and extent water pipelines & construct new reservoirs & towers in Tembisa, Kempton Park, Edenvale	39210	Kempton Park , Tembisa, Edenvale	Multi wards	5 000 000	5 000 000	5 000 000
ERWAT	Refurbishment and Upgrade of all other projects to be carried out under revenue within the 19 WCW's		Kempton Park	Multi wards	70 667 542	94 224 437	178 000 000
Community Services	Re-design of James Wright Park and Norkem Park, Outdoor gyms park in Birchleigh north Ext 3/ Blomspruit, Park, Norkem Park	62123	Kempton Park	91			800 000

Water and Sanitation	Esselen Park X2 Pump station	62129	Kempton Park	91	-	1 500 000	7 000 000
ERWAT	ERW2303/02 Procurement of Medium Voltage (MV) Equipment		Kempton Park	89		-	10 000 000
Water and Sanitation	Construction Of Medeley Reservoir	62024	Kempton Park	15, 25, 89, 91	-	5 000 000	10 000 000
Water and Sanitation	Construction Of A Bredell-Kempton Zone Water Supply System	36279	Kempton Park	16, 25, 89, 91	13 000 000	15 000 000	20 000 000
ERWAT	Appointment of service Provider's to Supply, Delivery & Installation of Motors Control Centre (MCC) at all Erwat Wastewater Care Works On 'As and When Required for Thirty Six (36) months		Kempton Park	Multi wards	20 000 000	20 000 000	20 000 000
ERWAT	Appointment of Service Provider/s to Supply, Delivery & Installation of High Mast Lights & Streetlights at all Erwat Wastewater Care Works On 'As and When Required for Thirty Six (36) months		Kempton Park	Multi wards	20 000 000	20 000 000	20 000 000
Water and Sanitation	Aged Domestic Meters NE DIST(Kempton Park)	34479	Kempton Park & Tembisa 1	Multi wards	5 000 000	5 000 000	7 500 000
Enterprise Project Management Office	35542 _00_Upgrade and renewal of buildings around EMM(Corporate)	35542	Kempton Park	104	28 000 000	43 000 000	53 000 000
					272 763 799	321 936 443	479 711 000



GENERAL CoE CHALLENGES

- The **significant outstanding debts and nonpayment for services rendered** limits available resources, making it challenging for the City to address all community needs within a single financial year.
- **Growing population** results in growing demand for services and resources which need to be addressed with limited resources.
- **Aging and constrained infrastructure** which requires resources to be allocated to refurbishments, upgrades and repairs.
- **Theft and vandalism of infrastructure** – city is increasing efforts to both prevent and respond to incidents.



How to submit inputs

- Participation in public meetings
 - Visiting the My CoE APP



For more Information, Comments & Pre-registration:

- Please visit: <https://www.ekurhuleni.gov.za/idp/>
- Scan the QR code
- Visit Customer Care Centre for assistance

Residents are encouraged to report suspected cases of fraud, corruption & theft to the City.

Hotline: 0800 102 201

Closing date for submitting comments is **24 April 2026.**

2026/2027 IDP and 20206/2027-2028/2029 Municipal Budget

Thank you